# The Heavitree Brewery PLC

**Financial Statements** 

31 October 2022

# Annual report and financial statements

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# Directors

N H P TuckerChairmanG J CrockerManaging and FinanceT WheatleyTradeT P Duncan\*KK Pease-Watkin\*C J Bush\*\*Non-executiveK

# Secretary and registered office

N J McLean The Heavitree Brewery PLC Trood Lane Matford Exeter EX2 8YP

# **Bankers**

Barclays Bank PLC 4<sup>th</sup> Floor Bridgewater House Counterslip Finzels Reach Bristol BS1 6BX

# Solicitors

WBW Solicitors 3<sup>rd</sup> Floor The Forum Barnfield Road Exeter EX1 1QR

# Nominated advisor and broker

Shore Capital and Corporate Limited Cassini House 57 St James's Street London SW1A 1LD

### Auditor

PKF Francis Clark Centenary House Peninsula Park Rydon Lane Exeter EX2 7XE

### Registrars

National Westminster Bank PLC 59 High Street Exeter Devon EX1 3DL

Trowers & Hamlins 3 Bunhill Row London EC1Y 8YZ

Shore Capital Stockbrokers Limited Cassini House 57 St James's Street London SW1A 1LD

# **Tax Advisors**

Bishop Fleming Stratus House Emperor Way Exeter Business Park Exeter EX1 3QS

Computershare Investor Services PLC The Pavilions Bridgewater Road Bristol BS13 8AE Shareholders' dedicated telephone number: 0370 707 1063

# Notice of annual general meeting

NOTICE IS HEREBY GIVEN that the One Hundred and Thirty Third Annual General Meeting of The Heavitree Brewery PLC will be held at the Company's offices, Trood Lane, Matford, Exeter on 13 April 2023 at 11.30am to transact the following business:

### Ordinary business

- 1. To receive and, if thought fit, adopt the financial statements of the Company for the year ended 31 October 2022 and the strategic report and the report of the Directors thereon.
- 2. To declare final dividends on the Ordinary Shares and the 'A limited Voting Ordinary Shares
- 3. To re-elect T Wheatley as a Director of the Company.
- 4. To re-elect T P Duncan as a Director of the Company.
- 5. To re-appoint PKF Francis Clark as auditor of the Company for the period prescribed in section 489 of the Companies Act 2006.
- 6. To authorise the Directors to determine the remuneration of the auditor.

# **Special business**

To consider and, if thought fit, pass the following Resolution as a Special Resolution.

- 7. THAT the Company be hereby authorised to purchase up to an aggregate of 299,204 Ordinary Shares of 5p each and/or 492,371 'A' Limited Voting Ordinary Shares of 5p each in the capital of the Company at a price (exclusive of expenses) which is:
  - (i) not more than  $\pounds 15$  nor less than 5p per share; and
  - (ii) not more than 5% above the arithmetical average of business transacted (as derived from the Daily Official List of The London Stock Exchange) for the ten business days next preceding any such purchase;

AND THAT the authority conferred by this resolution shall expire on the date of the Company's Annual General Meeting in 2024 (except in relation to the purchase of shares the contract for which was concluded before such date and might be executed wholly or partly after such date).

By Order of the Board

N J MCLEAN Secretary 09 March 2023

Trood Lane Matford Exeter EX2 8YP

# Notice of annual general meeting

Notes:

- 1. Any member entitled to attend and vote at the above meeting may appoint one or more proxies to attend and, on a poll, to vote instead of him. A proxy need not be a member of the Company.
- 2. Only holders of Ordinary Shares and 'A' Limited Voting Ordinary Shares are entitled to attend and vote at the meeting. On a poll the Ordinary Shares carry one vote for every £1 in nominal amount and the 'A' Limited Voting Ordinary Shares carry one vote for every £10 in nominal amount.
- 3. The Directors' service contracts will be available for inspection at the registered office of the Company during normal business hours on any weekday, and at the place of the Annual General Meeting for fifteen minutes prior to, and during, the meeting.
- 4. The dividend, if approved, will be paid on 21 April 2023 to shareholders on the register on 17 March 2023.

# Chairman's statement

Having reported a pandemic-affected small operating loss at the 2021 year-end, it is pleasing that the company returned a satisfactory performance in the second half of this year to follow the steady performance reported on at the half-year. This has resulted in an increase in turnover of 57.64% to  $\pounds$ 7,280,000 against the previous year's figure of  $\pounds$ 4,618,000 and this includes a reduction in rental income of  $\pounds$ 230,000 in accordance with the IFRS 16 accounting treatment, the application of which I have explained in recent years. An operating profit for the year for the Group of  $\pounds$ 1,422,000 has been returned (2021: a loss of  $\pounds$ 59,000). We have finished the year returning numbers similar to those achieved before the start of the Covid pandemic.

In my statement accompanying the half-year accounts I expressed caution about just what might be lying ahead of us in future months. The much reported hikes in the cost of living, rises in mortgage rates and the cost of doing business are inevitably putting pressures on the general trading environment for all our operators. Energy costs are of a particular concern, and we have seen some renegotiated contracts during the last six months which have resulted in a tripling, or even quadrupling of electricity and gas costs. Another example of the many inflationary pressures the sector is exposed to is reflected in the extraordinary wholesale beer price increases announced by one of our main suppliers; a 9% increase in September of last year followed by a further 15% increase in January of this year. These beer price rises are not immediately impacting our pubs due to timings within our contractual agreements, but some level of increase will be applied during the year ahead. I have given you two examples of the numerous inflationary strains on our pubs.

The Company has continued the programme of selling non-core assets to reduce the level of borrowing. The term loan with Barclays has been reduced by  $\pounds 1,998,000$  and overall bank debt which includes the overdraft facility has been reduced by  $\pounds 2,805,000$  during the year under review. This programme will continue, and other sites will be considered when they become available.

### Dividend

I reported after the first six months that the payment of a dividend is considered by the Board to be an intrinsic part of our business and it would be further reviewed once trading had returned to some sort of normality and the Directors are confident about generating cash through a sustainable operating profit. The Directors are pleased to be reinstating a final dividend at a rate of 3.5p per share to those shareholders on the Register at 17 March 2023. The dividend, subject to shareholder approval at the Annual General Meeting to be held on 13 April 2023, will be paid on 21 April 2023.

The Board would like to thank all shareholders for their patience, understanding and support during the period of non-payment of dividends while our ability to trade properly was affected by the pandemic.

### Sale of Property

Further to the properties I reported on at the half-year, there are three unlicensed houses which have been sold during the second half of the year. All three cottages are at the Exeter Inn site in Honiton Clyst.

A book profit of £968,000 on the sale of properties has been returned during this full year (2021:  $\pounds$ 1,318,000).

### Heavitree Inc.

Our American subsidiary is in the process of being wound up after the sale of the final piece of land held by Heavitree Inc. early in this year under review. The final tax return is due in May 2023.

### Development

The building of a new eight bedroom development, replacing the old function room, is at last underway at the Ley Arms in Kenn. Planning approval was granted before the original lockdown. We are looking for completion of this project to be in September 2023 and there is already great interest in the addition of these facilities to such a popular and busy pub.

### **Pension Scheme**

The process of winding up our defined benefit pension scheme continues. All liabilities from the Guaranteed Minimum Pension (GMP) calculated by the scheme's actuary have been met. There remain small liabilities for GMP arrears to be finalised and also, the Board is waiting on a requote before securing a trustees' indemnity policy. There is a legal requirement to complete the wind-up process by January 2024.

### Prospects

Reducing our level of debt so successfully over the last 3 years has strengthened the company's financial position. Net debt has reduced overall in this year by £3,539,000.

Our team has recently let three tenancies to new, quality operators who we welcome to the Company. At present there are no vacancies within our estate, and I am very pleased by our retention of tenants and our ability to attract new people.

Together these two achievements are giving us a foundation for the future while we face a trading environment being challenged by the many issues of today's world.

N H P TUCKER Chairman 16 February 2023

# Strategic review

### **Business model**

The Group's business is the running and development of a Leased and Tenanted Estate in the South West of England. The Group currently operates 64 Leased and Tenanted public houses and a dormant managed estate. The Group has one trading subsidiary, Heavitree Inc; the final piece of land held by this American subsidiary was sold in the year. The Group continually maintains and evaluates the estate with the intention of maximising the full potential of its public houses, this includes development for alternative use where appropriate. The focus is always on attracting and retaining Tenants for the estate to maintain the quality of the portfolio. As the Group operates a Tenanted Estate these are our customers and the main focus of our business. To understand more about our customers and how we interact with them see the section 172 statement section on page 11.

### **Business review**

This has been our first uninterrupted trading year for three years and has enabled our Tenants to have a year of recovery and stability. This has resulted in trade being close to pre-pandemic levels. Group revenue for the year was  $\pounds7,280,000$  (2019 revenue pre Covid:  $\pounds7,528,000$ ), up on last year by 57.64% (2021:  $\pounds4,618,000$ ). The figures include adjustments for the winding down of the rent concessions which were put through the accounts under IFRS 16 during closure periods in the pandemic when rent for Tenants was waived, this has meant that rental income has been reduced by  $\pounds230,000$ .

During this financial year the Group has continued to focus on the retention of its current Tenants and attracting new operators for any vacancies which occur across the estate. We have had a number of vacancies during the year with all of them being successfully filled with good, experienced operators. Our trade team work closely with all the Tenants and Leaseholders across the 'Group's portfolio', monthly visits are carried out and support given where required. We have been able to offer some promotions to the Tenants during the year to support our Tenants where necessary. While it has been a steady year for all of our operators we have looked to support and guide them as much as we can especially with what is still a difficult trading environment and increasing supplier costs throughout the year along with the ongoing fluctuation in energy costs.

We have looked at the offer we provide to Tenants and believe we have one of the most competitive Tenancy Agreements within the market as our Tenants have the opportunity to only be tied for draught beer products.

While there was the threat of closure due to the Omicron variant early in our trading year, this was mitigated by better than expected trading over the summer months. The effect of the Pandemic across the industry cannot be underestimated, and we have seen the effect staffing levels have had on many of our Tenancies during the trading year. The results for the year have enabled the business to continue with its strategic goal of paying down debt, with £1,998,000 being paid directly off the term loan within the financial year. Trading has continued to remain stable as the year has progressed. The many factors affecting the economy have not yet fully impacted the Estate within the financial year under review and the Board remains confident that it has a stable and well-balanced approach and the forecasts for the 2023 financial year are cautionary given the energy, inflation and continued increased costs which will impact our Tenants and their customers.

The combined result of property and fixed asset sales from 'Heavitree inc' land and from non-core assets realised a profit of  $\pounds 968,000$  (2021:  $\pounds 1,318,000$ ). The assets which have been sold in the year were part of the schedule for disposal within the business plan already agreed by the Board. The property review which has been carried out this year has resulted in no impairment to property.

# Strategic review (continued)

The Group took the decision during the pandemic not to take out any further borrowings but instead has concentrated on the sale of non-core assets. In this year the Group had 8 of the non-core assets in its programme of disposals, the programme of various disposals is looked at and evaluated at each Board meeting during each financial year. These sales have enabled the Group to significantly reduce its borrowings within the year, preserve cash, and combat the impact that the pandemic rental concessions had on the Group's revenue. For further details on the selling of assets please refer to the going concern section on page 9.

The Group has managed to achieve a reduction in its bank debt by £2,805,000, this includes a reduction in the term loan of £1,998,000 along with reducing overdraft borrowings and net debt has reduced overall in the year by £3,539,000 (See the going concern section on page 9 and net debt note on page 77 for further details).

The Group's net assets have increased in the financial year by £1,960,000 to £15,425,000.

Further information on the assets sold can be found in the Chairman's Statement on pages 5-6 of the strategic review.

The Group continues to work closely and engage with its Tenants on a regular basis to encourage and help them through the year. While there have been no lockdowns during the financial year, as the year has progressed energy costs and the potential impact on footfall from the cost-of-living crisis have become a concern not just in our estate but across the industry as a whole. We continue to work with our Tenants to ensure the estate remains stable and robust in the difficult winter months. For a further review of the business please see the Chairman's Statement on pages 5 and 6 which forms part of this report.

### Key performance indicators

The Directors measure the development, performance, and position of the Group's business by reference to a number of factors including the following:

#### Adjusted operating profit before tax

This is the operating profit before tax adjusted to remove one off transactions such as property sales. This provides useful insight into the Group's activities before allowing for finance costs.

Group operating profit before taxation of  $\pounds$ 1,422,000 (2021: operating loss of  $\pounds$ 59,000) Losses in previous year due to covid -19 please see business review on page 7 for further details.

#### Interest cover

This is the Group's adjusted operating profit before tax, as detailed above, divided by the net finance costs. This is a useful tool in determining whether the Group can maintain its current level of debt and its capacity to increase that level. This year's interest cover is 12.16, there were no comparatives to last year in view of the losses incurred, and in 2020 the interest cover was 3.88.

#### Net debt

The Group is following a longer term strategy of paying down debt. (Net debt details on page 77)

#### Dividends and dividend policy

When determining the level of dividend each year, the Board considers the ability of the Group to generate cash, the level of distributable reserves and the level of reserves required to invest in the business to ensure the policy can continue on a long-term basis. Consequently, there was no dividend paid for half year results, but a final dividend of 3.5p has been recommended. Please see chairman's statement on page 5 for details.

# Strategic review (continued)

### Going Concern

The Directors closely monitor the Group's financial resources. This had included a continued review of the medium-term financial plan, along with a range of cash flow forecasts for 12 months from the date of approval of these financial statements. The Group has positive cash generation and the gearing remains low. Although we have not yet seen the full impact of the energy, inflation, and cost of living crisis the Board has included within its forecasts an anticipated decrease in footfall and possible rental difficulties within the forecast for the period to April 2024. The forecast for capital receipts in 2023/24 includes non-core asset sales of £3m. These forecasts leave the Group with headroom of over £2m on an overdraft facility of £3m. The Board will continue to review cashflows as part of its ongoing strategy.

The Board took the decision 2 years ago to accelerate the paying down of its £4.5m term loan by the selling of non-core assets to secure its current position and the long-term trading position of the Group. The Board identified up to 15 non-core assets with a value of between £5m and £7m to be realised over a period of 2 to 3 years. These include unlicensed properties and developments with permissions which are already within the Estate. This year the Group has sold 8 (2021: 9) of the non-core assets resulting in profits of £968,000 being realised from these sales, this has enabled the Group to pay down an extra £1,750,000 on the term loan, leaving the balance of the term loan at 31 October 2022 £2,315,000.

The Board has continued to engage with the bank regarding its facilities and forward trading, it had a waiver for the covenant testing to April 2022, with covenant testing resuming from the 31 October 2022. Our year end results have enabled us to achieve better than expected cover on both our debt service covenant and our gross borrowings EBITDA calculations and this has resulted since year end in our covenants being put back to a 12 month covenant testing on half year and year end results. The Directors are satisfied that the Group's forecasts and projections, which take account of the anticipated cost of living impact on the estate, show that the Group will be able to operate within its current covenants and facilities. The current trading performance of the Group also shows that it will be able to operate within the level of its facilities and covenant testing for the 12 months from the date of these financial statements. With value in the estate being realised over time and with the support from the bank there are no material uncertainties in relation to going concern. For this reason, the Group continues to adopt the going concern basis in preparing its financial statements.

### Principal risks and uncertainties

The Group is exposed to a variety of financial, operational, economic, and regulatory risks and uncertainties. The Group has risk management processes in place which are designed to identify and evaluate these risks and uncertainties based on the probability of them occurring and the impact they may have on the business. The Board has overall responsibility for ensuring that there is a robust assessment of the principal risks facing the group and they are aware that these risks and uncertainties may, either singularly or, collectively, affect the Group's revenue. Some risks may not be known at present or may be currently immaterial but could develop into material risks in the future. The risk management processes are therefore designed to manage the risks which may have a material impact on our ability to meet our corporate objectives, rather than fully obviate all risks.

The Directors review the material or emerging risks on an ongoing basis. Current risks to the business and our Tenants are the rise in energy costs, inflation and interest rates, we have seen a small drop in footfall due to the cost-of-living crisis in the second half of the financial year and are anticipating a difficult winter ahead as Tenants juggle with rising costs and energy increases. We have seen some impact on our more wet led Tenancies with some having not returned to pre pandemic levels on their barrelage. As the Group operates a Tenanted and Leased Estate the full impact of these has yet to be seen in this financial year, however the forecasts prepared for the coming year have taken all of these factors into account. Other main risks and how we manage them are shown below, although this is not an exhaustive list of all the risks which we may face.

### Principal risks and uncertainties (continued)

#### Operations

We rely on a number of key suppliers to provide our Tenanted Estate with tied products. Supply disruption could affect customer satisfaction, leading to a reduction in our revenue. Although there have been changes in trading with the EU from January 2021, there has been no major disruption to our supply chain. Any issues that have surfaced have been as a result of staff shortages due to Covid and some supply chain issues due to the war in Ukraine, but these have had a minimal effect on our supply to Tenants. The contracts for our wet trade are sourced from a number of suppliers and formal contracts are in place. The products and variety across the estate for our Tenants to choose from are regularly evaluated with our suppliers to enable us able to give the best choice to our Tenants across the estate in order to maximise revenue from this income stream.

As a Tenanted Pub Operation Estate, we rely on attracting and retaining the best Tenants for our pubs in order to maximise the potential of each of our pubs. Not attracting the right Tenants has a direct impact on the running of the relevant pub and reduces the revenue received and in turn may reduce profits. In order to minimise the risk, the Trade Director works closely with the Tenanted Operation Managers and carefully monitors the candidates who come forward for our Tenanted vacancies.

#### Fluctuations in market values of property

The UK property market continues to fluctuate and any variations in valuations due to market conditions could reduce the value of the Group's property portfolio over time. These economic factors could also lead to a reduction in the value realised by the Group on the disposal of pubs and have an impact on the amount of property held as security for the loan facility. However, as the Group's strategy is to retain its better performing and more profitable pubs over the longer term, any such risk would be mitigated accordingly.

The Group continues to realise appropriate returns from disposals by disposing of less sustainable or less profitable pubs where appropriate. Where impairment indicators are identified, the Group carries out an impairment review on an individual pub basis. This year there has been no impairments. The Group carries out regular reviews of the property portfolio and is in regular contact with its debt provider.

#### General economic conditions

The Group carries out regular reviews of the economic and changing consumer spending patterns within its estate. As the Group operates a Tenanted and Leased Estate the Trade Director and the Tenanted Operations Managers actively work with our Tenants and Leaseholders on a monthly basis to assess what, if any, impact may occur due to changing economic conditions and consumer trends. The types of pubs and the way in which people visit pubs continues to change for the industry as a whole and being able to work closely with our Tenants in this way provides us with the ability to minimise any negative impact to the estate and the Group's revenue, while still being able to maintain and support the Estate.

#### Licensing

The Group is committed to ensuring that properties meet all required licensing and other property regulatory requirements. Failure of our Tenants to comply with licensing requirements could result in licenses being revoked which would have a direct impact on the Tenants' ability to trade. This is closely monitored by our Tenanted team overseen by the Trade Director to ensure compliance with licensing and trading regulations. The Group works closely with appropriate local Licensing Authorities to ensure that all licensing requirements are met, and any changes are closely monitored.

### Section 172 statement

In accordance with section 172 of the Companies Act 2006, the Board has a duty to promote the success of the Group for the benefit of its members as a whole. Details of the Group's key stakeholders and how we engage with them are set out below. In governing and directing the business the Board considers the interests of all of its members as well as its employees, suppliers, and customers in order to develop and maintain its Tenanted Estate for the long term.

#### Key decisions

While we have had no lockdowns during the year, the Board has focused on the effect energy costs, inflation, interest rates and the general change in the way pubs are visited and used by consumers across the Estate. The Board has also focused on protecting the Estate for the long-term future, continuing with its strategy of the sale of non-core assets to protect, stabilise and strengthen its core business and cash position following the pandemic.

The Board took the decision in the year to give the green light to the capital project at the Ley Arms as this was started briefly at the beginning of the pandemic. Due to Covid-19 the Company took the decisions to moth ball the project to preserve cash. To leave it another year would have been detrimental to the property. The project will be in the region of £750,000, it will see the demolition of an underused function room being converted to a stylish timber frame eight bedroom country style B&B offering. Completion is anticipated for September 2023.

When determining the level of dividend each year, the Board considers the ability of the Group to generate cash, the level of distributable reserves and the level of reserves required to invest in the business to ensure the policy can continue on a long-term basis. Having considered all of these factors the Board took the decision to agree a final dividend of 3.5p per share based on the financial year results to 31 October 2022

#### Customers

While all restrictions may have been lifted the post pandemic staffing shortages and now the cost-of-living and energy crisis will affect the sector. We have continued to help and support the Tenants, which includes regular newsletters and direct contact with their Tenanted Operation Managers. The feedback that we continue to get from the Tenants enables the Board to target any help needed across the estate, which has in turn led to keeping a positive and strong relationship with our Tenants and has meant that we have had very few vacancies during the year.

### Section 172 statement (continued)

During normal trading the Board considers, on a monthly basis in Board meetings, any further support it can offer our Tenants, for example we have continued with the perfect pour training sessions and have linked in cask marque beer pro training across all Tenancies, along with the winter discount voucher scheme. The Tenants also have access to industry support through the Company's corporate BII membership.

The Board continues to concentrate fully on its business model of running and developing its Tenanted Estate. In order to achieve the full potential of the Estate, the Board constantly strives to build strong and lasting relationships with the Tenants, as the Board believes that attracting and retaining the best Tenants will maximise the full potential of our pubs. We actively engage with our Tenants on a daily basis along with monthly visits by our Tenanted Operation Managers and the Trade Director. We use these visits and the contact that we have with tenants to make informed decisions to maximise the trade the Tenants can achieve for the business.

#### Employees

The Board is committed to providing a working environment that promotes employee wellbeing and safety, whilst facilitating their performance. The Board is committed to training and incentivising its staff. Various training schemes are offered along with different incentive plans including a private healthcare scheme and a share incentive scheme plan, to maximise potential and maintain good practice. It is important to the Board that the company as a whole works as a team and finding the right people to enhance the team is a major factor in the recruitment process. The Board is kept up to date with all employee matters on a regular basis through the management team.

#### Suppliers

We build strong relationships with our suppliers to develop mutually beneficial and lasting partnerships so that we may get the best deals in order to supply the Tenanted Estate and maximise business potential. The Board actively promotes the use of local business where possible. Engagement with suppliers is primarily through a series of interactions and formal reviews. The Board agrees multi-year contracts with its wet trade suppliers. The Board recognises that relationships with suppliers are important and is briefed on suppliers' issues and feedback on a regular basis. The regular feedback from our Tenants through the monthly meetings with their Tenanted Operation Managers assists with this process.

#### Shareholders

We recognise the importance of our shareholders, and their opinions are important to us. We engage with our shareholders openly and any change in the business or any important updates are sent to all our shareholders as well as being published on our website along with stock exchange announcements. The Company responds to shareholder letters and queries individually. Shareholder feedback along with details of movements in our shareholder base are regularly reported to and discussed by the Board and their views are considered as part of our decision making. Our shareholders are also encouraged to attend the Annual General Meeting, where all shareholders are given the opportunity to ask questions and raise any issues.

#### Communities

We engage with the communities in which we operate and look to understand the local issues that are important to them. We provide financial support to the Heavitree Brewery Charitable Trust which in turn aims to support local causes. The Board is committed to the responsible retailing of alcohol to and by our Tenants and ensures that any feedback or issues from the communities are dealt with effectively and appropriately.

### Section 172 statement (continued)

#### **Government and regulators**

We engage with Government and regulators through a range of industry consultations. The Group is registered with the pub sector England and Wales Tenanted Code of Practice, along with the BBPA and corporate membership to the BII, which allows our Tenants to have free access to newsletters and direct industry support.

Because of these memberships, we have continued through this year to receive industry updates quickly and efficiently which has enabled us to inform our Tenants on a regular basis regarding changes or updates from the Government on the pandemic.

The Board is updated monthly through its Board meetings on legal and regulatory developments and takes these into account when considering future actions.

By Order of the Board

N J McLean Secretary 16 February 2023

The Directors have pleasure in submitting their report for the year ended 31 October 2022.

# **Results and dividends**

The profit for the year, after taxation, attributable to shareholders amounts to £1,967,000 (2021: £801,000). The total comprehensive income for the year is £1,968,000 (2021: £806,000).

The Directors recommend a final dividend of 3.5p (2021: no dividend recommended) on the Ordinary and 'A' Limited Voting Ordinary Shares. An interim dividend was not paid (2021: no dividend paid). The fixed dividend of 11.5p per share was paid on the preference shares in the year (2021: 11.5p).

### **Financial Instruments**

As at 31 October 2022 the Group's total bank borrowings were £2,315,000 (2021: £5,120,000).

The Directors continue to monitor and, where appropriate, take necessary action to minimise the Group's risk to interest rate exposure and to ensure sufficient working capital exists for the Group to operate efficiently. Debt is kept at a manageable level, with gearing no higher than necessary. The Board revises its investment strategy where needed in order to maintain its cash position.

For further details of the Group's policy on financial instruments and management of financial risk, please refer to note 23.

The Group's capital management strategy is to maintain gearing as low as possible while still ensuring that borrowing requirements are sufficient to service its needs and allow it to invest in its houses at an appropriate level.

When monitoring gearing, the Group uses the Directors' valuation as the basis of its asset value.

Information on borrowings and strategies surrounding managing interest rate risk, liquidity risk, capital risk and credit risk can also be found in note 23.

### Future developments

The Group continues to concentrate fully on the running and development of its Tenanted and Leased estate with the intention of maximising the full potential of its houses. This may include development for alternative use where appropriate and the continuation of debt reduction.

Further information in relation to the business activities, together with the factors likely to affect its future development, performance and position is set out in the Chairman's Statement on pages 5 and 6.

### Directors

The Directors of the Company during the year ended 31 October 2022 were those listed on page 2.

T Wheatley and T P Duncan are the Directors retiring by rotation under Article 14 and, being eligible, offer themselves for re-election.

# **Directors' interests**

The interests of the Directors and their spouses in the Company's shares as at 31 October 2022 were as follows:

			'A ' Limited	Voting
	Ordina	ry Shares	Ordinary	Shares
	31 October 2022	31 October 2021	31 October 2022	31 October 2021
N H P Tucker	742,215	742,215	79,385	79,385
G J Crocker	-	-	64,781	59,052
T P Duncan	150,335	150,335	196,992	196,992
K Pease-Watkin	27,088	27,088	50,638	50,638
T Wheatley	-	-	77,483	72,619
C J Bush	-	-	2,223	2,223

All these interests are beneficial, save for the following non-beneficial interests:

(a) N H P Tucker's interest in 53,750 (2021: 53,750) Ordinary Shares.

Included in these interests are the following joint holdings:

(a) 53,750 (2021: 53,750) Ordinary Shares held jointly by W P Tucker and N H P Tucker.

Service contracts exist for each of the Executive Directors and contain either a one-year or a three-year notice period. Non-Executive Directors are appointed by letter for a fixed term of three years.

# Substantial interests

At 31 October 2022 the following interests of shareholders in excess of 3% of each class of ordinary share capital, other than Directors, had been notified to the Company:

	Ordinary	Ordinary %	'A'-Limited Voting Ordinary	'A' Limited Voting Ordinary %
P A Benett	135,380	6.7%	270,740	8.2%
R A Duncan	-	-	101,369	3.0%
R H Duncan	151,643	7.6%	177,611	5.4%
J E M Duncan	133,545	6.7%	186,637	5.6%
S T Tucker	-	-	109,000	3.3%
Mrs T C Yule	78,010	3.9%	178,205	5.4%
Mrs T D Tucker	125,840	6.3%	-	-
Mr D Barry	64,525	3.2%	128,850	3.9%

# **Corporate governance**

The Board of The Heavitree Brewery PLC ("Heavitree") is collectively accountable to the Company's shareholders for good corporate governance. Accordingly, the Board has adopted the Quoted Companies Alliance (QCA) Corporate Governance Code (Code). The information below and the statement on our website set out in broad terms how we comply with the Code. We provide annual updates about our compliance with the Code, any updates are uploaded to our website and dated accordingly. The Board is responsible for ensuring that Heavitree is managed for the long-term benefit of all shareholders, through effective and efficient decision-making. Corporate governance is an important part of the Board's role by providing oversight and control to manage risk and build long-term value.

At Heavitree, the Board has adopted the principles of the 2018 QCA Code to support the Company's governance framework this is updated each year for any changes. A full version of this can be found on our website. The Directors acknowledge the importance of the ten principles set out in the QCA Code and the statement in full on our website sets out how we currently comply with the provisions of the QCA Code and the reasons for any departures from it.

A full copy of the QCA Code is available from the QCA's website: www.theqca.com.

#### Board of Directors

At 31 October 2022, the Board consisted of an Executive Chairman, two Executive Directors and three Non-Executive Directors. The Directors will continue to re-consider the structure of the Board and believe the current structure remains appropriate. The contribution of Directors in terms of relevance and effectiveness of each one is subject to evaluation, overseen by the Executive Chairman along with their commitment and attendance at Board meetings, effectiveness is evaluated at each Board meeting along with yearly appraisals which include skills assessments. Since October 2019 the company has in place a formalised framework for Director review which is overseen by the Independent Non-Executive Director.

N H P Tucker is the Executive Chairman; G J Crocker is the Managing Director and is also responsible for the finance function; T Wheatley is the Trade Director and is responsible for the Group's Tenanted Estate. T P Duncan and K Pease-Watkin are Non-Executive Directors, C J Bush is an Independent Non-Executive responsible for corporate governance and audit oversight. The Board is satisfied it has an effective and appropriate balance of skills and experience of Financial, Hospitality Trade, and General industry knowledge to give it the ability to constructively challenge strategy and scrutinise performance. Independent advice along with the appointment of the Independent Non-Executive Director the Board maintains its access to professional advisors and is able to take independent advice in the performance of their duties, at the Company's expense.

The business and management of the Group is the collective responsibility of the Board. At each meeting the Board considers and reviews the Group's financial and trading performance. It has a formal written schedule of matters reserved for its review and approval. The Board meets every month with additional meetings arranged as required. Formal agendas and reports are provided to the Board on a timely basis, along with other information to enable it to discharge its duties. The Group also receives regular feedback from its external auditors on the state of its risk management and internal controls, monitoring and reporting to the Board on the Groups performance. For more information, please see principle risks and uncertainties on page 9.

# Corporate governance (continued)

The Group is committed to the care of the environment and encourages its contractors and Tenants to use energy efficient materials and practices wherever possible. The Board is committed to promoting a healthy corporate culture. The Group actively works with its Tenants and Leaseholders holding monthly meetings with them conducted by our Tenanted Operations Managers and reviewed and overseen by the Trade Director.

The Group is committed to training and incentivising its staff, various training schemes are offered along with different incentives plans including a Group share incentive plan to help staff attain maximum potential and maintain good practice.

The Group is committed to the highest standards of corporate social responsibility in its activities The Group falls below the threshold to report in accordance with the Modern Slavery act 2015 and antibribery and corruption regulations, however these areas are looked at within Board and Management meetings.

#### Audit Committee

Given the size of the Group, the Board does not consider it appropriate to have a separate audit committee, however an independent Non-Executive Director is in place and part of his role is audit oversight. The Board considers matters relating to the reporting of results, financial controls, and the cost and effectiveness of the audit process at the monthly board meetings and meets at least once a year with the auditors in attendance.

The Board is satisfied that the Group's auditors, PKF Francis Clark, have been objective and independent of the Group. The Group's auditors performed non-audit services for the Group as outlined in Note 7, but the Board is satisfied that their objectivity and independence were not impaired by such work.

#### Remuneration Committee

Given the size of the Group, the Board does not consider it appropriate to have a separate remuneration committee. The Board considers and determines the remuneration of the Executive and Non-Executive Directors. No Director is involved in setting his or her own remuneration.

Details of Directors' Remuneration can be found in Note 9 to the financial statements.

Summary of Directors' Attendance within the financial year

	Board Meetings Entitled to attend	Attended
N H P Tucker	11	11
G J Crocker	11	10
T Wheatley	11	10
T P Duncan	11	7
K Pease-Watkin	11	6
C J Bush	11	10

# Corporate governance (continued)

#### Shareholder Communication

The Company believes in good communication with shareholders and encourages shareholders to attend its Annual General Meeting, any important updates are sent to all our shareholders as well as being published on our website along with stock exchange announcements. The Company responds to shareholder letters and queries individually.

### Internal Financial Control

The Board is responsible for ensuring that the Group maintains a system of internal financial controls. The objective of the system is to safeguard Group assets, ensure proper accounting records are maintained and that the financial information used within the business and for publication is timely and reliable. Any such system can only provide reasonable, but not absolute, assurance against material loss or misstatement.

Given the size of the Group, the Board does not consider it appropriate to have its own internal audit function. However external auditors meet with the MD, Company Secretary, and independent Non-Executive Director in advance of the audit and provide a comprehensive strategy document that is then distributed to the Board and reviewed at the next Board meeting. In addition, a detailed audit completion report is presented by the external auditors to the full Board.

The Board is satisfied that the Groups Auditors are objective and independent of the Group, an independent audit report is shown within the yearly financial statements.

All the day to day operational decisions are taken initially by the Executive Directors, in accordance with the Group's strategy. The Executive Directors are also responsible for initiating commercial transactions and approving payments, save for those relating to their own employment.

The key internal controls include specific levels of delegated authority and the segregation of duties; the review of pertinent commercial, financial, and other information by the Board on a regular basis; the prior approval of all significant strategic decisions; and maintaining a formal strategy for business activities. The Group is committed to the highest standards of corporate social responsibility in its activities these areas are looked at within Board and Management meetings.

# Directors' statement as to disclosure of information to auditor

The Directors who were members of the Board at the time of approving the Directors' report are listed on page 2. Having made enquiries of fellow Directors and of the Company's auditor, each of these Directors confirms that:

- to the best of each Director's knowledge and belief, there is no information relevant to the preparation of their report of which the Company's auditor is unaware; and
- each Director has taken all the steps a Director might reasonably be expected to have taken to be aware of relevant audit information and to establish that the Company's auditor is aware of that information.

# Auditor

A resolution to re-appoint PKF Francis Clark as the Company's auditor will be put to the forthcoming Annual General Meeting.

By Order of the Board

N J McLean Secretary 16 February 2023

# Ten year review of profits and dividends

Year ended 31 October	Operating profit/(loss) £000	Profit before tax £000	Earnings per 5p share p	Dividends per 5p share p
2013	1,345	1,014	14.8	7.0
2014	1,404	1,642	28.0	7.35
2015	1,412	1,173	18.8	7.35
2016	1,420	1,653	28.0	7.425
2017	1,778	1,554	27.0	7.675
2018	1,632	2,251	39.6	7.925
2019	1,839	1,844	32.0	7.925
2020	539	414	2.4	-
2021	(59)	1,114	16.6	-
2022	1,422	2,273	40.7	3.5

Notes:

- 1. Dividends per 5p share for all years include interim dividends and dividends proposed or subsequently declared in respect of the profits of each year.
- 2. The earnings per share figures are both basic and diluted.

# Statement of Directors' responsibilities in respect of the financial statements

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations. Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the Group and Company financial statements in accordance with UK-Adopted International Accounting Standards. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of affairs of the Group and the Company and of the profit or loss of the Group and Company for that period. In preparing these financial statements, the Directors are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and accounting estimates that are reasonable and prudent
- State whether applicable UK–Adopted International Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company and Group will continue in business

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's and the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website.

# To the members of The Heavitree Brewery PLC

### Opinion

We have audited the financial statements of The Heavitree Brewery PLC and its subsidiaries for the year ended 31 October 2022, which comprise the Group income statement, the Group statement of comprehensive income, the Group and Parent Company balance sheet, the Group and Parent Company statement of changes in equity, the Group and Parent Company statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and in accordance with UK adopted International Accounting Standards (UK-adopted IAS)

In our opinion:

- The financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 October 2022 and of the Group's profit for the year then ended;
- The Group and Parent Company financial statements have been properly prepared in accordance with UK adopted IAS and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to listed entities, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### An overview of the scope of our audit

We planned and performed our audit by obtaining an understanding of the Group and its environment, including the accounting processes and controls, and the industry in which it operates. The Group comprises one trading entity and a dormant subsidiary in the UK, with an immaterial subsidiary in the US. The US subsidiary represents nil% (2021: nil%) of Group turnover and nil % (2021: 0.2%) of Group total assets.

Accordingly, our audit work is focussed on the trading entity, The Heavitree Brewery PLC, and the detailed scope in relation to the key audit matters is explained below. We performed a limited amount of work on the US subsidiary, Heavitree Inc. This included agreeing the property sale, which was the sole transaction in the year, to source documentation.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) we identified, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# To the members of The Heavitree Brewery PLC

# **Risk: Going concern**

The Group has had a full year of trading with no Covid lockdowns impacting on tenants as have been seen in the previous two years but there are still significant challenges for the hospitality industry in the current economic climate with the cost of living crisis, including energy price rises, having an impact on trade in the pubs.

We therefore assessed going concern as a significant audit risk and a key audit matter for inclusion in our report. The audit engagement partner and senior team members increased their time spent directing and reviewing our audit procedures in relation to going concern, including discussions with the Group's management and the Board of Directors.

Our work centred on management's assessment of going concern, which is detailed in note 2 to the financial statements. In particular we:

- obtained management's cash flow forecasts supporting the Group's ability to trade within current banking facilities for a period of at least twelve months from the date of approval of the financial statements and critically challenged the assumptions used in their preparation, including the level of contribution from sales of goods and the timing of planned non-core asset sales;
- reviewed the outcome of prior year forecasts to determine management's forecasting accuracy;
- reviewed correspondence with the Group's bankers confirming the Group's banking facilities;
- modelled covenant calculations using budgeted figures to consider if there are indications of possible breaches in covenants;
- considered the level of headroom in bank facilities based on management's cash flow forecasts and the impact of changing assumptions particularly around timing of planned non-core asset sales; and
- reviewed the adequacy of the related disclosures in the financial statements.

As a result of the procedures performed, we are satisfied that the directors' use of the going concern basis of preparation is appropriate and the related disclosures adequately describe the risks associated with the Group's ability to continue as a going concern for a period of at least twelve months from the date of our report.

# **Risk: impairment of property**

As detailed in the accounting policies and note 14, the Group has a large portfolio of trading properties with a net book value of £15.6m (2021: £15.6m). Given the age of the portfolio and the Group's policy of holding assets at depreciated historical cost, many of the individual property carrying values are relatively low and therefore there is minimal risk of a material impairment in a moderate proportion of the estate. Notwithstanding this, given the size and value of the portfolio, the nature of the industry and the current economic uncertainty, a key audit risk is the Group's assessment of whether there is any permanent impairment to the carrying value of trading properties.

Our work focussed on management's assessment of the need for any impairment on an individual property basis. We paid particular attention to any closed houses in the year, being a potential indicator of impairment. We reviewed and challenged the assumptions used by management in making their assessment, as well as comparing their consideration of market value to relevant local market data and post year end sales values realised.

To the members of The Heavitree Brewery PLC

### **Risk: impairment of property(continued)**

We also performed our own value in use calculation for all properties, setting expectations for future cash flows by reference to both rental income and wet sales contribution. We made prudent assumptions in relation to moderate growth rate and the discount rates and assessed the sensitivity of the calculation to these rates. Where our work highlighted any properties with a value in use lower than carrying value, we challenged management's assertions and sought to understand and corroborate assumptions such as alternate uses for those properties.

As a result of the procedures performed, we are satisfied with the Group's assessment that there is no permanent impairment to the carrying value of the trading properties.

### Risk: accounting for the fire at the Jolly Sailor

The Jolly Sailor, a listed building, was destroyed by fire in April 2021. We identified key audit risks in relation to the timing of the recognition of any insurance proceeds.

The asset was covered by an insurance indemnity policy which will compensate the Group for its losses. At the year end the Group had no legal or constructive obligation to reinstate the asset, as a number of planning issues remaining outstanding. Management have not accounted for any insurance proceeds in the financial statements, nor is there any provision for future costs to rebuild the property.

We have reviewed the provisions within IAS 16, property plant and equipment, and IAS 37, provisions, contingent liabilities and contingent assets. We concur with the assessment that there is no liability to recognise at the year end on the basis that there is no legal or constructive obligation to reinstate the asset. In accordance with IAS 37, a reimbursement asset cannot be recognised in excess of any provision and therefore we agree that no insurance proceeds should be recognised in the 2022 financial statements.

We are satisfied that the accounting treatment in respect of the loss event has been appropriately recorded.

### Our application of materiality

Misstatements, including omissions, are considered to be material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements. Materiality is applied in planning the scope of our audit, determining the nature, timing and extent of our audit procedures and in evaluating the results of our work.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

Overall materiality group and company: £203k Performance materiality: £152.2k Misstatements considered above triviality: £10k

Basis for determination

The basis of determination is reviewed each year taking into account current market conditions and levels set across similar companies in the industry. We also consider whether there are any additional risk factors.

To the members of The Heavitree Brewery PLC

### Our application of materiality (continued)

The group holds a significant amount of property in order to carry out its trade and to maintain and build on the long term net asset value of the group, one of their key strategic objective. The assessment of impairment of these properties is a key judgement within the financial statements and a key risk area (as discussed above). We have therefore concluded it is appropriate to base materiality on gross assets and have applied a materiality level of 1% of the gross assets.

In previous years the basis used to set materiality was 5% of profit before tax, excluding profits or losses on property disposals, which resulted in a much lower materiality level. This level of materiality is considered to be too low to assess such a large portfolio of properties where minor changes in assumptions can significantly impact on the values being assessed. Materiality using adjusted profit before tax is considered a more appropriate level of materiality to use to assess the trade of the business and is a key metric to the business because this measure is used in bank covenant testing. Additional procedures have been performed in key risk areas and where considered appropriate on trading balances and transactions using testing thresholds set based on 5% of profit before tax (adjusted for property disposals and IFRS 16 covid rent adjustment) at £65k.

During the course of the audit, we reassessed initial materiality and did not consider any changes to materiality necessary based on the final results.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group or Company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# To the members of The Heavitree Brewery PLC

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and company and their environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page 21, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group and Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or Parent Company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

To the members of The Heavitree Brewery PLC

#### Auditor's responsibilities for the audit of the financial statements (continued)

We obtained an understanding of the legal and regulatory framework that is applicable to the group and the industry in which it operates. We identified the principal risks of non-compliance with laws and regulations as relating to breaches around the Licensing Act 2003 (Amended 2007), health and safety and the Landlord and Tenant Act 1985. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as financial reporting legislation (including the Companies Act 2006) and taxation legislation. We considered the extent to which any non-compliance with these laws and regulations may have a negative impact on the group's ability to continue trading and the risk of a material misstatement in the financial statements.

We discussed with management how the compliance with these laws and regulations is monitored. We also identified the individuals who have responsibility for ensuring that the group complies with laws and regulations and deal with reporting any issues if they arise.

We also evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements and determined that the principal risks were related to the overstatement of profit, either through incorrect revenue recognition, understating expenditure or management bias in accounting estimates and judgements (in particular around property impairments) included in the financial statements.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

• We audited the risk of cut off and completeness of revenue using data analytics and by performing substantive testing.'

• We made enquiries of management regarding their knowledge of any non compliance or potential noncompliance with laws and regulations that could affect the financial statements. As part of these enquiries we also discussed with management whether there have been any known instances of fraud.

• We identified the individuals with responsibility for ensuring compliance with laws and regulations and discussed with them policies and procedures in place.

• We reviewed processes around compliance with the Licensing Act 2003 (Amended 2007) and discussed with those responsible for compliance whether there had been any breaches during the year.

• We reviewed minutes of meetings of Senior Management and those charged with governance.

• We audited the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

• We challenged assumptions and judgements made in the accounts by management, particularly those regarding impairment of property.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements. This risk increases the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements as we are less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission or misrepresentation.

# To the members of The Heavitree Brewery PLC

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the Company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an audit report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

Nicholas Farrant BA MSc FCA (Senior Statutory Auditor) For and on behalf of **PKF Francis Clark** Statutory Auditor Centenary House Peninsula Park Rydon Lane Exeter EX2 7XE 16 February 2023

# Group income statement

For the year ended 31 October 2022

	Notes	Total 2022 £'000	Total 2021 £'000
Revenue	3	7,280	4,618
Change in stocks		-	-
Other operating income	5	211	310
Purchase of inventories		(2,980)	(1,909)
Staff costs	9	(1,477)	(1,349)
Depreciation of property, plant and equipment		(228)	(177)
Other operating charges		(1,384)	(1,552)
		(5,858)	(4,677)
Group operating profit/(loss)	6	1,422	(59)
Profit on sale of property, plant and equipment Impairment of fixed assets	8 14	968 -	1,318
Group profit before finance costs and taxation		2,390	1,259
Finance costs	10	(117)	(145)
		(117)	(145)
Profit before taxation		2,273	1,114
Tax expense	11a	(306)	(313)
Profit for the year attributable to equity holders of the parent		1,967	801
Basic earnings per share	12	40.7p	16.6p
Diluted earnings per share	12	40.7p	16.6p

# Group statement of comprehensive income

for the year ended 31 October 2022

Profit for the year	Notes	2022 £'000 1,967	2021 £'000 801
<i>Items that will not be reclassified to profit or loss</i> Fair value adjustment on investment in equity	25		5
Items that may be reclassified to profit or loss			5
Exchange rate differences on translation of subsidiary undertaking		1	-
		1	
Other comprehensive income for the year, net of tax		1,968	806
<b>Total comprehensive income attributable to:</b> Equity holders of the parent		1,968	806

# Group balance sheet

at 31 October 2022

	Notes	2022 £'000	2021 £'000
Non-current assets	14	16 502	16.426
Property, plant and equipment	14	16,593	16,436
Investment property	14 14b	1,211 60	1,490
Right of use asset	14D	00	71
		17,864	17,997
Financial assets	16	34	34
Deferred tax asset	11c	16	16
	_	17,914	18,047
Current assets	-		
Inventories	17	10	10
Trade and other receivables	18	1,631	1,936
Cash and cash equivalents	19	788	52
	_	2,429	1,998
Assets held for sale	15	180	883
Total assets	_	20,523	20,928
Current liabilities	_		
Trade and other payables	20	(1,133)	(984)
Financial liabilities	21	(229)	(1,158)
Income tax payable	11a	(339)	(108)
	_	(1,701)	(2,250)
Non-current liabilities	-		
Other payables	20	(326)	(318)
Financial liabilities	21	(2,195)	(4,069)
Deferred tax liabilities	11c	(784)	(734)
Defined benefit pension plan deficit	27	(92)	(92)
	_	(3,397)	(5,213)
Total liabilities	_	(5,098)	(7,463)
Net assets	-	15,425	13,465
	=		

# Group balance sheet

at 31 October 2022

		2022	2021
	Notes	£'000	£'000
Capital and reserves			
Equity share capital	25	264	264
Capital redemption reserve	25	673	673
Own share reserve	25	(1,537)	(1,529)
Fair value adjustments reserve	25	10	10
Currency translation	25	14	13
Retained earnings	25	16,001	14,034
Total equity		15,425	13,465
	=		

The notes on pages 41 to 77 form part of the financial statements.

These accounts were approved by the Board of Directors and authorised for issue on 16 February 2023 and were signed on its behalf by

N H P TUCKER ) G J CROCKER ) Directors

# Group statement of changes in equity

for the year ended 31 October 2022

	Equity share capital £'000	Capital redemption reserve £'000	Own share reserve £'000	Fair value adjustment reserve £'000	Currency translation £'000	Retained earnings £'000	Total equity £'000
At 1 November 2020	264	673	(1,522)	5	13	13,266	12,699
Profit for the year Other comprehensive	-	-	-	-	-	801	801
income for the year, net of income tax	-	-	-	5		-	5
Total comprehensive income for the year				5		801	806
Consideration received by EBT on sale of shares			41				41
Consideration paid by EBT on purchase of shares	-	-	(81)	-	-	-	(81)
Loss by EBT on sale of shares	-	-	33	-	-	(33)	-
At 31 October 2021	264	673	(1,529)	10	13	14,034	13,465

# Group statement of changes in equity

for the year ended 31 October 2022

	Equity share capital £'000	Capital redemption reserve £'000	Own Share Reserve £'000	Fair value adjustment reserve £'000	Currency translation £'000	Retained earnings £'000	Total equity £'000
At 1 November 2021 Profit for the	264	673	(1,529)	10	13	14,034	13,465
year Other comprehensive income for the	-	-	-	-	-	1,967	1,967
year, net of income tax	-	-	-	-	1	-	1
Total comprehensive income for the year	_				1	1,967	1,968
Consideration received by EBT on sale of shares Consideration			42			-	42
paid by EBT on purchase of shares Loss by EBT on sale of shares	-	-	(50)	-		-	(50)
At 31 October 2022	264	673	(1,537)	10	14	16,001	15,425

Details of the reserves can be found in note 25.

# Group statement of cash flows

# For the year ended 31 October 2022

		2022	2021
No	tes	£'000	£'000
Operating activities			
Profit for the year		1,967	801
Tax expense		306	313
Net finance costs		117	145
Profit on disposal of non-current assets and assets held for sale		(968)	(1,200)
Depreciation and impairment of property, plant and equipment		228	177
Decrease/(increase) in trade and other receivables		264	(442)
Increase/(decrease) in trade and other payables		157	353
Cash generated from operations	-	2,071	147
Income taxes paid		(24)	(245)
Interest paid		(117)	(145)
Net cash inflow(outflow) from operating activities	-	1,930	(243)
Investing activities			
Proceeds from sale of property, plant and equipment and assets held for sale		2,038	1,411
Payments to acquire property, plant and equipment		(425)	(473)
Net cash inflow from investing activities	-	1,613	938
Financing activities	-		
Preference dividend paid		(1)	(1)
Equity dividends paid	13	-	-
Consideration received by EBT on sale of shares		42	41
Consideration paid by EBT on purchase of shares		(50)	(81)
Capital element of lease rental payments		(34)	(25)
Loan repayment		(1,998)	(187)
Mortgage receipts received		41	35
Net cash outflow from financing activities	-	(2,000)	(218)
Increase in cash and cash equivalents	-	1,543	477
-	19	(755)	(1,232)
Cash and cash equivalents at the year end	19	788	(755)

# **Company balance sheet**

at 31 October 2022

	Notes	2022 £'000	2021 £'000
Non-current assets	14	16 502	16 204
Property, plant and equipment Investment property	14 14	16,593 1,211	16,394 1,490
Right of use asset	14 14b	60	1,490 71
Right of use asset	140		/1
		17,864	17,955
Financial assets	16	68	68
Deferred tax asset	11c	16	16
	-	17,948	18,039
Current assets	_		
Inventories	17	10	10
Trade and other receivables	18	1,631	1,936
Cash and cash equivalents	19	788	52
	_	2,429	1,998
Assets held for sale	15	180	883
Total assets	_	20,557	20,920
Current liabilities	_		
Trade and other payables	20	(1,255)	(1,082)
Financial liabilities	21	(229)	(1,158)
Income tax payable		(339)	(108)
	_	(1,823)	(2,348)
Non-current liabilities	_		
Other payables	20	(326)	(318)
Financial liabilities	21	(2,195)	(4,069)
Deferred tax liabilities	11a	(784)	(734)
Defined benefit pension plan deficit	27	(92)	(92)
	_	(3,397)	(5,213)
Total liabilities	_	(5,220)	(7,561)
Net assets	=	15,337	13,359
	=	=	

# **Company balance sheet**

at 31 October 2022

	Notes	2022 £'000	2021 £'000
Capital and reserves			
Equity share capital	25	264	264
Capital redemption reserve	25	673	673
Own share reserve	25	(1,537)	(1,529)
Fair value adjustments reserve	25	10	10
Cash flow hedging reserve	25	-	-
Retained earnings	25	15,927	13,941
Total equity	=	15,337	13,359

The notes on pages 41 to 77 form part of the financial statements.

As permitted by S408 of the Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £1,986,000 (2021: £809,000)

These accounts were approved by the Board of Directors and authorised for issue on 16 February 2023 and were signed on its behalf by

N H P TUCKER ) G J CROCKER ) Directors

# Company statement of changes in equity

for the year ended 31 October 2022

	Equity share capital £'000	Capital redemption reserve £'000	Own share reserve £'000	Fair value adjustment reserve £'000	Retained earnings £'000	Total equity £'000
At 1 November 2020	264	673	(1,522)	5	13,165	12,585
Profit for the year	-	-	-	-	809	809
Other comprehensive						
income for the year, net of income tax	-	-	-	5	-	5
Total comprehensive						
income for the year	-	-	-	5	809	814
Consideration received by EBT on sale of shares			41			41
Consideration paid by						
EBT on purchase of shares	-	-	(81)	-	-	(81)
Loss by EBT on sale of						
shares	-	-	33	-	(33)	-
Equity dividends paid	-	-	-	-	-	-
At 31 October 2021	264	673	(1,529)	10	13,941	13,359

# Company statement of changes in equity

for the year ended 31 October 2022

At 1 November 2021 Profit for the year Other comprehensive income for the year, net of income tax	Equity share capital £'000 264 -	Capital redemption reserve £'000 673 -	Own share reserve £'000 (1,529) -	Fair value adjustment reserve £'000 10 -	Retained earnings £'000 13,941 1,986	Total equity £'000 13,359 1,986
Total comprehensive income for the year					1,986	1,986
Consideration received by EBT on sale of shares		-	42		-	42
Consideration paid by EBT on purchase of shares	-	-	(50)	-	-	(50)
Loss by EBT on sale of shares	-	-	-	-	-	-
Equity dividends paid	-	-	-	-	-	-
At 31 October 2022	264	673	(1,537)	10	15,927	15,337

Details of the reserves can be found in note 25.

# Company statement of cash flows

# for the year ended 31 October 2022

		2022	2021
Ĩ	Notes	£'000	£'000
Operating activities			
Profit for the year		1,986	809
Tax expense		306	313
Net finance costs		117	145
Profit on disposal of non-current assets and assets held for sale		(974)	(1,200)
Depreciation and impairment of property, plant and equipment		228	177
(Increase)/decrease in trade and other receivables		264	(442)
Increase/(decrease) in trade and other payables		182	345
Cash generated from operations	-	2,109	147
Income taxes paid		(24)	(245)
Interest paid		(117)	(145)
Net cash inflow/(outflow) from operating activities	-	1,968	(243)
Investing activities	-		
Interest received		-	-
Proceeds from sale of property, plant and equipment and assets held for sa	ale	2,000	1,411
Payments to acquire property, plant and equipment		(425)	(473)
Net cash inflow from investing activities	-	1,575	938
Financing activities	-		
Preference dividend paid		(1)	(1)
Equity dividends paid	13	-	-
Consideration received by EBT on sale of shares		42	41
Consideration paid by EBT on purchase of shares		(50)	(81)
Capital element of finance lease rental payments		(34)	(25)
Loan repayments		(1,998)	(187)
Mortgage receipts received		41	35
Net cash outflow from financing activities	-	(2,000)	(218)
Increase in cash and cash equivalents	-	1,543	477
Cash and cash equivalents at the beginning of the year	19	(755)	(1,232)
Cash and cash equivalents at the year end	- 19	788	(755)
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### for the year ended 31 October 2022

### 1. Authorisation of financial statements

The financial statements of The Heavitree Brewery PLC and its subsidiaries (the "Group") for the year ended 31 October 2022 were authorised for issue by the board of Directors on 16 February 2023. The Heavitree Brewery PLC is a public company incorporated and domiciled in England. The Company's ordinary shares are traded on the AIM market of the London Stock Exchange.

### 2. Accounting policies and statement of compliance

### Basis of preparation

The financial statements have been prepared in accordance with UK-Adopted International Accounting Standards as applied in accordance with the Companies Act 2006.

The financial statements have been prepared on the historical cost basis except for certain items that are measured at fair value at the end of each reporting period as explained in the accounting policies below.

The accounting policies which follow set out those policies which apply in preparing the financial statements for the year ended 31 October 2022. The financial statements are presented in Sterling. All values are rounded to the nearest thousand pounds ( $\pounds$ '000) except when otherwise indicated.

No income statement or statement of comprehensive income is prepared by the Company as permitted by Section 408 of the Companies Act 2006.

The financial statements have been prepared on a going concern basis. In determining the appropriate basis of preparation of the financial statements, the Directors are required to consider whether the Group and the Company can continue in operational existence for the foreseeable future.

### for the year ended 31 October 2022

## 2. Accounting policies (continued)

### Going Concern

The Directors closely monitor the Group's financial resources. This had included a continued review of the medium-term financial plan, along with a range of cash flow forecasts for 12 months from the date of approval of these financial statements. The Group has positive cash generation and the gearing remains low. Although we have not yet seen the full impact of the energy, inflation, and cost of living crisis the Board has included within its forecasts an anticipated decrease in footfall and possible rental difficulties within the forecast for the period to April 2024. The forecast for capital receipts in 2023/24 includes non-core asset sales of  $\pounds$ 3m. These forecasts leave the Group with headroom of over  $\pounds$ 2m on an overdraft facility of  $\pounds$ 3m. The Board will continue to review cashflows as part of its ongoing strategy.

The Board took the decision 2 years ago to accelerate the paying down of its  $\pounds4.5m$  term loan by the selling of non-core assets to secure its current position and the long-term trading position of the Group. The Board identified up to 15 non-core assets with a value of between  $\pounds5m$  and  $\pounds7m$  to be realised over a period of 2 to 3 years. These include unlicensed properties and developments with permissions which are already within the Estate. This year the Group has sold 8 (2021: 9) of the non-core assets resulting in profits of  $\pounds968,000$  being realised from these sales, this has enabled the Group to pay down an extra  $\pounds1,750,000$  on the term loan, leaving the balance of the term loan at 31 October 2022  $\pounds2,315,000$ .

The Board has continued to engage with the bank regarding its facilities and forward trading, it had a waiver for the covenant testing to April 2022, with covenant testing resuming from the 31 October 2022. Our year end results have enabled us to achieve better than expected cover on both our debt service covenant and our gross borrowings EBITDA calculations and this has resulted in our covenants being put back to a 12 month covenant testing on half year and year end results. The Directors are satisfied that the Group's forecasts and projections, which take account of the anticipated cost of living impact on the Estate, show that the Group will be able to operate within its current covenants and facilities. The current trading performance of the Group also shows that it will be able to operate within the level of its facilities and covenant testing for the 12 months from the date of these financial statements. With value in the Estate being realised over time and with the support from the bank there are no material uncertainties in relation to going concern. For this reason, the Group continues to adopt the going concern basis in preparing its financial statements.

Further information on principal risks and uncertainties and financial instruments can be found in the Strategic Report, Directors' Report and in note 23.

#### Basis of consolidation

The Group financial statements consolidate the financial statements of The Heavitree Brewery PLC and its subsidiaries drawn up to 31 October each year.

The assets of the Employee Benefits Trust are fully consolidated within the financial statements. The company share incentive plan is not consolidated on the grounds of materiality.

#### New standards, interpretations and amendments to existing standards

The Directors have considered all IFRS and IFRIC interpretations issued but not yet in force and have concluded that there is no impact on the financial statements in 2022 and no material impact is expected in respect of the year ended 31 October 2023.

### for the year ended 31 October 2022

## 2. Accounting policies (continued)

### Revenue recognition

Revenue is measured at transaction price when control passes to the customer in respect of goods and services provided, net of discounts and VAT. The following criteria must be met before revenue is recognised:

### Drink and food sales (Revenue)

Revenue in respect of drink and food sales is recognised at the point at which the goods are provided, net of any discounts or volume rebates allowed.

*Rents receivable from licenced properties (Revenue) and Rents receivable from investment properties (Other operating income)* 

Rents receivables are recognised on a straight-line basis over the lease term.

#### Government Grants Coronavirus Job Retention Scheme

Under this scheme HMRC reimburses up to 80% of the wages of certain employees who have been furloughed. The scheme is designed to compensate for staff, so amounts are recognised in the income statement over the same period as the costs to which they relate. These have been shown on the Group Income Statement under Other Operating income.

### Property, plant and equipment

Buildings, furniture and fittings, equipment and vehicles are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is provided on all property, plant and equipment, other than freehold land, on a straight-line basis at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

•	Buildings	-	2%
•	Fixtures and fittings	-	10% to 20%
•	Computer equipment	-	20% to $33^{1/3}$ %
•	Office equipment	-	20%
•	Motor vehicles	-	25%

Freehold land and assets under construction are not depreciated.

An annual assessment of residual values is performed and there is no depreciable amount if residual values are the same as, or more than, book value. Residual values are based on the estimated amount which would be currently obtainable from disposal of the asset net of disposal costs if the asset were already of the age and condition expected at the end of its useful life.

Useful lives and residual values are reviewed annually and where adjustments are required these are made prospectively.

### Investment property

Unlicensed property held to earn rental income is classified as investment property and is recorded at cost less accumulated depreciation and any recognised impairment losses. The depreciation policy is consistent with that described for property, plant and equipment.

### for the year ended 31 October 2022

## 2. Accounting policies (continued)

### Non-current assets held for sale

Properties identified for disposal which are classified in the Balance Sheet as non-current assets held for sale are held at the lower of carrying value on transfer to non-current assets held for sale, as assessed at the time of transfer, and fair value less costs to dispose. The fair value less costs to dispose is based on the net estimated realisable disposal proceeds (ERV) which are provided by third party property agents who have been engaged to sell the properties. Licensed land and buildings are classified as held for sale when they have been identified for disposal by the Group. They must be available for immediate sale in their present condition and the sale should be highly probable. These conditions are met when management are committed to the sale, the property is actively marketed, and the sale is expected to occur within one year. Licensed land and buildings held for sale are not depreciated.

### Impairment of assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, the Group makes an estimate of the asset's recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses are recognised immediately in the income statement in those expense categories consistent with the function of the impaired asset.

#### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument and are initially measured at fair value.

#### Mortgages

Where the Group holds a debt instrument for the purpose of collecting contractual cash flows and the contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, the instrument is measured at amortised cost net of any write down for impairment.

#### Trade receivables

Trade receivables are initially recognised at the transaction price less impairment. In measuring the impairment, the group has applied the simplified approach to expected credit losses as permitted by IFRS 9. Expected credit losses are assessed by considering the Group's historical credit loss experience, factors specific for each receivable, the current economic climate and expected changes in forecasts of future events. Changes in expected credit losses are recognised in the Group income statement.

#### Preference shares

Preference shares are measured at amortised cost and recognised as a liability in the balance sheet, net of transaction costs. Preference shares are classified as a financial liability measured at amortised cost until they are extinguished on redemption. The corresponding dividends on those shares are charged as finance costs in the income statement.

#### Interest-bearing loans and borrowings

Obligations for loans and borrowings are recognised when the Group becomes party to the related contracts and are measured initially at the fair value of consideration received less directly attributable transaction costs.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method.

Gains and losses arising on the repurchase, settlement or otherwise cancellation of liabilities are recognised respectively in finance income and finance cost.

### for the year ended 31 October 2022

### 2. Accounting policies (continued)

### Fair value measurement

The fair value of quoted investments is determined by reference to bid prices at the close of business on the balance sheet date.

#### Leases – lessor accounting

Leases where the lessor retains a significant portion of the risks and benefits of ownership of the asset are classified as operating leases and rentals payable are charged in the income statement on a straight line basis over the lease term.

Assets leased out under operating leases are included in property, plant and equipment and depreciated over their estimated useful lives. Rental income, including the effect of lease incentives, is recognised on a straight line basis over the lease term.

Where the Group transfers substantially all the risks and benefits of ownership of the asset, the arrangement is classified as a finance lease and a receivable is recognised for the initial direct costs of the lease and the present value of the minimum lease payments. As payments fall due, finance income is recognised in the income statement so as to achieve a constant rate of return on the remaining net investment in the lease.

#### Leases – Lessee accounting

Right of use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. Right of use assets are depreciated on a straight line basis over the estimated useful life of the asset. The corresponding lease liability is measured at the present value of lease payments to be made over the lease term.

#### Pensions and other post-retirement benefits

The Group has both defined contribution and defined benefit pension arrangements.

The cost of defined contribution payments is charged to the income statement as incurred.

The Group provides discretionary additional post-retirement benefits to retired employees. The benefits, which are entirely discretionary, are reviewed on an annual basis and charged to the income statement during the year in which they are made available.

As described in note 27, the Group maintains a defined benefit pension scheme that was closed to new members on 18 July 2002 and there has been no future accrual since 5 April 2006.

In respect of the defined benefit pension scheme the amount recognised in the Balance Sheet comprises the difference between the present value of the scheme's liabilities and the fair value of the scheme's assets determined by qualified actuaries using the projected unit credit method. The financing charge is determined by applying the discount rate used to measure the defined benefit obligation to both the scheme liabilities and plan assets and is recognised within net finance costs.

#### Income taxes

The tax expense comprises both the tax payable based on taxable profits for the year and deferred tax. Deferred tax is provided using the balance sheet liability method in respect of temporary differences between the carrying value of assets and liabilities for accounting and tax purposes. Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the asset can be utilised.

Income tax is charged or credited to equity or to other comprehensive income if it relates to items that are charged or credited to equity or to other comprehensive income. Otherwise, income tax is recognised in the income statement. Tax is calculated using tax rates and laws that are enacted or substantively enacted at the balance sheet date.

### for the year ended 31 October 2022

## 2. Accounting policies (continued)

### Foreign currency

There are no transactions in currencies other than the individual entity's functional currency.

On consolidation, the financial statements of the overseas subsidiary undertaking are translated at the year end rate of exchange, with the results translated at the average rate. Exchange differences arising on consolidation are dealt with in the currency translation reserve and reported in Other Comprehensive Income.

#### Own share reserve

The cost of own shares held by The Heavitree Brewery PLC Employee Benefits Trust deducted from shareholders' equity until the shares are cancelled, re-issued or disposed of. Consideration received for the sale of such shares is also recognised in shareholder's equity. No gain or loss is recognised in the income statement on the purchase, sale, issue or cancellation of own shares held.

#### Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### Impairment of assets

As discussed in the accounting policies above, the Directors assess impairment of assets at each reporting date, on a property by property basis. The Directors' take into consideration trade performance during the year and open market value as to whether there is an indication that an asset may be permanently impaired. When necessary external valuations are carried out. There were no impairments identified in the year.

Assumptions used in value in use calculations are as follows:

Industry growth rate of 1%- taking the average growth in the 5 years prior to the Covid pandemic. If growth is removed no additional impairments would be identified.

Weighted average cost of capital 4.56%-calculated using the Group's beta value. If this was increased by 2% no additional impairment would be identified.

#### Pension benefits

The cost of defined benefit pension plans are determined using actuarial valuations. While the Company continues to operate its Final Salary Pension Scheme, the final three deferred members transferred out of the scheme in 2018. Accordingly, the net liability for the company is now solely the rectification and the more recent GMP equalisation of benefits for all qualifying retired members. These have been estimated by the Scheme's Actuary, as at 31 October 2022 at £92,000. Further details are given in note 27.

for the year ended 31 October 2022

## 2. Accounting policies (continued)

### Key sources of estimation uncertainty (continued)

#### Insurance proceeds from Jolly Sailor fire

The Group suffered a fire at the Jolly Sailor in April 2021. The Group is covered by an indemnity insurance policy to cover the losses incurred and reinstate the asset to its original state. An impairment loss was recognised in last year's income statement. While some demolition has taken place of the old structure the Group is still waiting for Heritage England and Council listing bodies to make final decisions regarding the listing of the property. Once decisions are known the Directors may have several options to look at in respect of the property which would result in various different outcomes for the insurance proceeds which range from £nil to £1.2m. There is no obligation to rebuild at the year-end, so no liability has been included. No insurance income has been recognised as amounts are uncertain and under IFRS no reimbursement asset can be recognised in excess of the related liability.

### 3. Revenue

Revenue recognised in the income statement is analysed as follows.

	2022	2021
	£'000	£'000
Sale of goods	5,180	3,289
Machine revenue	55	26
Revenue recognised under contracts with customers	5,235	3,315
Rents from licensed properties	2,045	1,303
Total revenue recognised	7,280	4,618

Sale of goods comprises the invoiced values of beers and ciders supplied by the Group to tenants, together with gaming machine revenue. All revenue is derived in the United Kingdom.

for the year ended 31 October 2022

## 4. Segment information

### Primary reporting format – business segments

During the year the Group operated in one business segment - leased estates.

Leased estate represents properties which are leased to tenants to operate independently from the Group, under tied and free of tie tenancies.

#### Secondary reporting format – geographical segments

The following tables present revenue, expenditure and certain asset information regarding the Group's geographical segments for the years ended 31 October 2022 and 2021. Revenue is based on the geographical location of customers and assets are based on the geographical location of the asset.

#### Secondary reporting format – geographical segments

		United	
Year ended 31 October 2022	UK	States	Total
	£ '000	£'000	£'000
Revenue			
Sales to external customers	7,280	-	7,280
	<u></u>		
Other segment information			
Segment assets	20,523	-	20,523
Total assets	20.522		20 522
i otar assets	20,523	-	20,523
Conital owner diture			
Capital expenditure Property, plant and equipment	474		474
Right of use asset	4/4	-	4/4
Right of use asset			

		United	
Year ended 31 October 2021	UK	States	Total
	£'000	£'000	£'000
Revenue			
Sales to external customers	4,618	-	4,618
Other segment information			
Segment assets	20,886	42	20,928
Total assets	20,886	42	20,928
Capital expenditure			
Property, plant and equipment	473	-	473
Right of Use Asset	71		71

for the year ended 31 October 2022

# 5. Other operating income

	2022	2021
	£'000	£'000
Rents from unlicensed properties	211	260
Government Grants (CJRS)	-	50
	211	310

# 6. Operating profit

This is stated after charging:

	2022 £'000	2021 £'000
Depreciation of property, plant and equipment	228	177
Repairs and maintenance of properties	771	885
Impairment loss-Jolly Sailor	-	119
Cost of inventories recognised as an expense (included in purchase of inventories)	2,980	1,909

The Group suffered a fire at the Jolly Sailor East Ogwell in April 2021, the Group is covered by an indemnity insurance policy to cover the losses incurred and reinstate the asset to its original state. The impairment loss of the asset was accounted for in 2021 under other charges within the income statement.

# 7. Auditors' remuneration

The Group paid the following amounts to its auditors in respect of the audit of the financial statements and for other services provided to the Group.

		2022	2021
		£'000	£'000
Audit of the group finan	cial statements	50	46
Other fees to auditors	- audit of the group pension scheme	2	2
	<ul><li> tax compliance services</li><li> other compliance services</li></ul>	5	4
		7	6
		57	52

Other compliance services relate to a review of the Group's Interim Report of £5,000 (2021: £4,000).

for the year ended 31 October 2022

# 8. Profit on sale of property, plant and equipment

	2022	2021
	£'000	£'000
Profits on sale of property, plant and equipment	968	1,318

Profit on disposal of non-current assets represents gains on disposal of property, plant and equipment. They are classified as non-operating on the basis that they arise from transactions to dispose of assets other than at the end of their expected useful lives or at values significantly different to their previously assessed residual value.

# 9. Staff costs and Directors' emoluments

### (a) Staff costs

	2022	2021
	£'000	£'000
Wages and salaries	1,152	1,087
Social security costs	137	119
Other pension costs	188	143
	1,477	1,349

Included in other pension costs is  $\pounds 66,155$  (2021:  $\pounds 64,213$ ) in respect of the defined contribution scheme. Other pension costs include those defined benefit scheme costs included within operating costs and any defined contribution scheme charge. The company operates an Inland Revenue approved share incentive plan for its employees. Employees (including directors) can purchase shares in the scheme and the company can match these shares and issue free shares. The maximum amounts the company can issue are within the Inland Revenue maximum allowances. The total cost in the year of the issue of these shares by the company is  $\pounds 25,337$  (2021:  $\pounds 41,067$ ). The scheme is not consolidated into the accounts as it is immaterial to the group.

The average monthly number of employees during the year was made up as follows:

	2022 No.	2021 No.
Average monthly number of employees	16	16

for the year ended 31 October 2022

# 9. Staff costs and Directors' emoluments (continued)

### (b) Directors' emoluments

	Basic salary and fees £'000	Perform related bonus £'000	ance Benefits £'000	Pension contributions £'000	Total 2022 £'000	Total 2021 £'000
N H P Tucker	177	26	2	-	205	192
G J Crocker	175	12	1	-	188	177
T Wheatley	165	11	10	-	186	177
T P Duncan	18	-	-	-	18	18
K Pease-Watkin	18	-	-	-	18	18
C J Bush	18	-	-	-	18	18
	571	49	13	·	633	600

The performance-related bonuses comprise payments under the Company's bonus scheme and are dependent upon the level of profits.

The emoluments (excluding pension contributions) of the highest paid Director totalled £205,000 (2021: £192,000). The number of Directors accruing pension benefits is nil (2021: nil). The highest paid Director has an accrued pension entitlement of £nil (2021: £nil) arising from past membership of the defined benefit scheme. During the year, shares were awarded to G J Crocker and T Wheatley with a value of £7,198 (2021:£10,800) as part of the company share incentive plan, this is not included in the above emoluments table.

### 10. Finance costs

	2022 £`000	2021 £'000
Interest on bank loans and overdrafts Interest on other loans (including cumulative preference shares)	106 11	138 7
Total finance costs	117	145

for the year ended 31 October 2022

# 11. Taxation

### (a) Tax on profit on ordinary activities

Tax expensed in the income statement

	2022	2021
	£'000	£'000
Current income tax:	339	111
UK corporation tax Under/(over) provision of tax in prior years	(83)	(13)
Tax paid by Employee Benefits Trust	-	17
Total current income tax	256	115
Deferred tax:		
Origination and reversal of temporary differences	32	30
Adjustments in respect of prior periods	18	-
Changes in tax rates	-	168
Total deferred tax	50	198
Tax expense in the income statement	306	313
	2022	2021
	£'000	£'000
<i>Tax relating to items expensed or credited to equity</i> <i>Deferred tax:</i>		
Deferred tax on defined benefit pensions scheme	-	-
Total deferred tax	-	-
Tax expense in the statement of comprehensive income		

for the year ended 31 October 2022

# 11. Taxation (continued)

### (b) Reconciliation of the total tax expense

The tax expense in the income statement for the year is lower than the (2021: higher than) standard rate of corporation tax in the UK of 19% (2021: 19%). The differences are reconciled below:

	2022	2021
	£'000	£'000
Accounting profit before income tax	2,273	1,114
Accounting profit multiplied by the UK standard rate of		
corporation tax of 19% (2021: 19%)	432	212
Expenses not deductible for tax purposes	(157)	(209)
Income not taxable	(8)	(7)
Adjustment in respect of prior years – current tax	(83)	(13)
Adjustment in respect of prior years – deferred tax	18	-
Short term timing differences	3	(4)
Tax paid by Employee Benefits Trust	-	17
Chargeable gains	94	142
Change in tax rates	7	175
Total tax expense reported in the income statement	306	313
(c) Deferred tax		
The deferred tax included in the balance sheet is as follows:		
	2022	2021
	£'000	£'000
Deferred tax liability		
Accelerated capital allowances	790	757
Short term timing differences Rolled over gain	(6)	(23)
	784	734

for the year ended 31 October 2022

### 11. Taxation (continued)

(c) Deferred tax (continued)

	2022 £'000	2021 £'000
<b>Deferred tax asset</b> Pension plans	16	16

The deferred tax asset has been recognised on the basis that it will be relieved against future profits anticipated to arise in the foreseeable future.

The deferred tax included in the Group income statement is as follows:

	2022 £'000	2021 £'000
Deferred tax in the income statement		
Accelerated capital allowances	32	30
Pension plans	-	-
Change in tax rates on opening balances	18	168
Rolled over gains	-	-
Deferred income tax expense	50	198

A potential deferred tax asset of  $\pounds 6,729$  (2021:  $\pounds 6,729$ ) in respect of overseas losses incurred by Heavitree Inc has not been recognised as it is not anticipated that these losses will be fully utilised in the foreseeable future.

#### Factors that may affect future tax charges

An increase in the UK corporation tax rate from 19% to 25% (effective 1 April 2023) was substantively enacted on 24 May 2021. Deferred tax balances were remeasured in October 2021to reflect this higher long-term rate, with differences recognised in the current year tax charge.

for the year ended 31 October 2022

# 12. Earnings per share

Basic earnings per share amounts are calculated by dividing profit for the year attributable to ordinary equity holders of the parent by the weighted average number of Ordinary shares and 'A' Limited Voting Ordinary shares outstanding during the year.

The following reflects the income and shares data used in the basic earnings per share computation:

	2022 £'000	2021 £'000
Profit for the year	1,967	801
		2021
	2022 No.	2021 No.
	( <i>'000</i> )	( <i>`000</i> )
Basic weighted average number of shares (excluding own share reserve)	4,834	4,824

There has been a transaction since the completion of the financial accounts please refer to Post balance sheet events on page 77.

### 13. Dividends paid and proposed

	2022	2021
	£'000	£'000
Declared and paid during the year:		
Equity dividends on ordinary shares:		
Final dividend for 2021: nil (2020: nil)	-	-
First dividend for 2022: nil (2021: nil)	-	-
Less: dividends on shares held within employee share schemes	-	-
Dividends paid	-	-
Proposed for approval at AGM (not recognised as a liability as at 31 October 20	)22)	
Final dividend for 2022: 3.5p (2021: nil)	176	-
Cumulative preference dividends	1	1

for the year ended 31 October 2022

# 14. Property, plant and equipment

	•••				
Group	Land and	Furniture	Equipment	Investment	
	buildings a	and fittings	and vehicles	properties	Total
	£'000	£'000	£'000	£'000	£'000
Cost:	~ 000	~ 000	~ 000	~ 000	2 000
At 31 October 2020	15,986	2,887	371	2,130	21,374
Additions	13,900	2,007	34	2,150	473
Transfer to assets held	(254)	200	-	(430)	(684)
for sale	(254)			(450)	(004)
Transfer to investment pro	operties(17)			17	
-	· · ·	-	-	17	(119)
Impairment	(119)	-	-	(228)	· · ·
Disposals	(98)	-	-	(228)	(326)
Transfers out	-	76	-	-	76
At 31 October 2021	15,670	3,229	405	1,490	20,794
Additions	96	183	195	-	474
Transfer to assets held	(35)			(279)	(314)
for sale	()			()	
Transfer to investment pro	operties -	-	-	-	-
Impairment		_	_	-	_
Disposals	(45)	(452)	(157)	-	(654)
2 10p 00010	(15)	(102)	(157)		
At 31 October 2022	15,686	2,960	443	1,211	20,300
	12,000	2,700	115	1,211	20,500

for the year ended 31 October 2022

# 14. Property, plant and equipment (continued)

Group		Furniture and fittings £'000	Equipment and vehicles £'000	Investment properties £'000	Total £'000
<i>Depreciation:</i> At 31 October 2020 Provided during the year Transfer from current asset Disposals Transfers out	s	2,30 106 - 76	1 216 59 - -	- - - -	2,629 165 (2) 76
At 31 October 2021 Provided during the year Transfer from current asset Disposals Transfers out At 31 October 2022	s - - - - - - - -	2,483 148 (452) 	68 (136)		2,868 216 (588) 2,496
Net book value At 31 October 2022	15,576	781	236	1,211	17,804
Net book value at 31 October 2021	15,560	746	130	1,490	17,926
Net book value at 31 October 2020	15,874	586	155	2,130	18,745

In the Directors' opinion the investment properties have a fair value as at 31 October 2022 of £1,710,000 (2021: £2,080,000). The investment properties are held at cost and the fair value has been considered and valued by the Directors based on current market prices for similar properties within a similar area. The fair value disclosure of investment property is categorised as a level 2 recurring fair value disclosure in accordance with IFRS 13.

Included within land and buildings is £594,000 (2021: £594,000) in relation to owner occupied property. The remainder of this category is subject to operating leases and an analysis of rent receipts is given in note 22.

for the year ended 31 October 2022

# 14. Property, plant and equipment (continued)

Company	Land and	Furniture	Equipment	Investment	
	buildings a	nd fittings	and vehicles	properties	Total
	'£000	£'000	£'000	£'000	£'000
Cost:					
At 31 October 2020	15,941	2,887	373	2,130	21,331
Additions	172	266	34	1	473
Transfer to assets held for s	sale (254)	_	-	(430)	(684)
Transfer to investment prop		-	-	17	-
Impairment	(119)	-	-		(119)
Disposals	(98)	-	-	(228)	(326)
Transfer between categorie		76	-	(228)	76
Transfer between eutogone					
At 31 October 2021	15,625	3,229	407	1,490	20,751
Additions	96	183	195	-	474
Transfer to assets held for s	sale (35)	-	-	(279)	(314)
Transfer to investment prop		-	-	-	(- )
Impairment	-	-	-	-	-
F					
Disposals	-	(452)	(159)	-	(611)
Transfer between categorie	s -	(10-)		-	-
	5				
At 31 October 2022	15,686	2,960	443	1,211	20,300
At 51 October 2022	15,000	2,900	445	1,211	20,500
			=		
Depreciation and impairme		0 201	015		0 (00
At 31 October 2020	112	2,301	215	-	2,628
Provided during the year	-	106	59	-	165
Transfer from assets	-	-	-	-	-
Disposals	(2)	-	-	-	(2)
Transfer between categorie	s -	76	-	-	76
At 31 October 2021	110	2 192	274		2,867
	110	2,483 148		-	2,807
Provided during the year	-	148	68	-	210
Transfer from assets	-	(450)	- (125)	-	(597)
Disposals	_	(452)	(135)	-	(587)
Transfer between categorie	s -	-	-	-	-
	110	0 1 7 0	207		0.407
At 31 October 2022	110	2,179	207	-	2,496
Net book value at					
At 31 October 2022	15,576	781	236	1,211	17,804
Net book value at					
31 October 2021	15,515	746	133	1,490	17,884
Net book value at					
31 October 2020	15,829	586	158	2,130	18,703
	,			7	,

### for the year ended 31 October 2022

### 14. Property, plant and equipment (continued)

In the Directors' opinion the investment properties have a fair value as at 31 October 2022 of £1,710,000 (2021: £2,080,000). The investment properties are held at cost and the fair value has been considered and valued by the Directors based on current market prices for similar properties within a similar area. The fair value disclosure of investment property is categorised as a level 2 recurring fair value disclosure in accordance with IFRS 13.

Included within land and buildings is £594,000 (2021: £594,000) in relation to owner occupied property. The remainder of this category is subject to operating leases and an analysis of rent receipts is given in note 22.

### 14b. Right of Use Asset

Group and Company

	£'000	Total £'000
At 31 October 2021 Additions Disposals	83	83
At 31 October 2022	83	83
Depreciation At 31 October 2021 Provided during the year Disposals	12 11	12 11
At 31 October 2022	23	23
NBV at 31 October 2022	60	60
NBV at 31 October 2021	71	71

The split in the right of use asset are Motor vehicle cost of £35,000 (2021:£35,000), Motor Vehicle Depreciation of £10,000 (2021:£5,000) and Motor vehicle NBV £25,000 (2021:£30,000) property cost of £48,000 (2021:£48,000) depreciation on Property of £13,000 (2021:£7,000) and Property NBV £35,000 (2021: £41,000)

for the year ended 31 October 2022

## 15. Non-current assets held for sale

Group and Company	2022	2021
	£'000	£'000
At 1 November 2021	883	219
Transfer (to)/from property, plant and equipment (note 14)	314	684
Additions	1	-
Disposals	(1,018)	(20)
At 31 October 2022	180	883

As at 31 October 2022 three properties were being actively marketed for sale (2021 - six properties).

### 16. Financial assets

Group	2022 £'000	2021 £'000
<i>Financial assets – non-current</i> Financial assets measured at fair value through Other comprehensive income	34	34

Financial assets, measured at fair value through other comprehensive income consist of an investment in ordinary shares of a company listed on Aquis markets.

Company	Subsidiary undertakings	Investments	Total
Cost: At 1 November 2021 Loan advance	£'000 86 -	£'000 55 -	£'000 141
At 31 October 2022	86	55	141
Amounts provided: At 1 November 2021	(52)	(21)	(73)
At 31 October 2022	(52)	(21)	(73)
Net book value: At 31 October 2022	34	34	68
At 31 October 2021	34	34	68

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# Notes to the financial statements

# for the year ended 31 October 2022

# 16. Financial assets(continued)

The Company's subsidiary undertakings are as follows:

	Country of					
	registration (or					
	incorporation)		Proportion	Nature of		
Name of Company	and operation	Holding	held	business		
Heavitree Inc	USA	Common Stock	100%	Ownership of		
				freehold land		
Heavitree inc USA the final piece of land was sold during the year.						
Heavitree Inns Limited	England and Wales	Ordinary shares	100%	Dormant		
Each subsidiary undertaking is directly owned by the Company.						

Registered office of subsidiary: Trood Lane Matford Exeter Devon EX2 8YP

### 17. Inventories

	2022	2021
Group and Company	£'000	£'000
Fine wines	6	6
Merchandising inventory	4	4
	10	10

## 18. Trade and other receivables

	2022	2021
Group	£'000	£'000
Trade receivables	493	556
Prepayments and accrued income	585	811
Other receivables	341	368
Finance leases	212	201
	1,631	1,936
	2022	2021
Company	£'000	£'000
Trade receivables	493	556
Prepayments and accrued income	585	811
Other receivables	341	368
Finance leases	212	201
	1,631	1,936

### for the year ended 31 October 2022

### 18. Trade and other receivables (continued)

Included within other receivables is an amount of  $\pounds$ 328,000 (2021:  $\pounds$ 369,000) in respect of two mortgages, which are due after more than one year.

#### Trade receivables are all denominated in sterling.

An allowance has been made for estimated irrecoverable amounts of £95,847 (2021: £87,365). The estimated irrecoverable amount is arrived at by considering the historical loss rate and adjusting for current expectations, client base and economic conditions. The Directors have applied a single average rate for expected credit losses to the overall population of trade receivables and accrued income. The single expected loss rate applied is 11% (2021: 11%). The Directors consider that the carrying amount of trade and other receivables approximates to their fair value.

Trade receivables are non-interest bearing and are generally on 30 days' terms and are shown net of a provision for impairment. As at 31 October 2022, trade receivables at nominal value of £95,847 (2021: £87,365) were considered to be fully impaired and the Directors have included a specific provision over the expected credit losses in respect of these. Movements in the provision for impairment of receivables were as follows:

	2022	2021
	£'000	£'000
At 1 November 2021	87	170
(Credit)/charge for the year	9	(9)
Amounts written off	-	(74)
At 31 October 2022	96	87

As at 31 October, the analysis of trade receivables that were past due but not impaired and for where no provision has been included in the accounts is as follows:

	i	Neither past due nor		Past due but not impaired	
	Total	impaired	0-30 days	30-90 days	90+ days
	£'000	£'000	£'000	£'000	£'000
2022	493	462	22	8	1
2021	556	501	38	15	2

for the year ended 31 October 2022

# 19. Cash and cash equivalents

	2022	2021
Group and Company	£'000	£'000
Cash at bank and in hand	788	52
	788	52

For the purpose of the consolidated cash flow statement, cash and cash equivalents comprise the following at 31 October:

		2022	2021
		£'000	£'000
	Cash at bank and in hand	788	52
	Bank overdrafts	-	(807)
		788	(755)
20.	Trade and other payables		
	Group	2022	2021
		£'000	£'000
	<i>Current</i> Trade payables	462	371
	Other taxation and social security	187	206
	Accruals	264	205
	Other payables	220	202
		1,133	984
	Company	2022	2021
		£ '000	£'000
	<i>Current</i> Trade payables	462	371
	Other taxation and social security	187	206
	Accruals	264	204
	Other payables	220	202
	Amount owed to subsidiary	122	99
		1,255	1,082
	Non-current	326	318
	Other payables - tenants' deposits	320	318

Tenants' deposits mature when the tenant leaves the property or if trading terms are altered at which point they are repaid. Interest is based on the base rate and an appropriate margin.

for the year ended 31 October 2022

# 21. Financial liabilities

Group and Company	2022	2021
	£'000	£'000
Current		
Bank overdrafts	-	807
Bank loan	184	322
Lease liabilities	45	29
	229	1,158
	2022	2021
	£'000	£'000
Non-current		
11.5% cumulative preference shares (note 24)	11	11
Bank loan	2,131	3,991
Lease liabilities	53	67
	2,195	4,069

The bank loan and overdraft are secured over certain of the Group's freehold properties by a first legal charge to the value of  $\pm 15,125,000$  (2021:  $\pm 15,125,000$ ). Lease liabilities are secured on the assets to which they relate.

Obligations under lease liabilities	2022	2021
	£'000	£'000
Amounts payable under lease liabilities:		
Within one year	45	29
Within two to five years	53	67
After five years	-	-
Present value of lease obligation	98	96

Included in the obligations under lease liabilities are £45,000 (2021:£25,000) in respect of Motor vehicle HP liability, £17,000 (2021:£30,000) in respect of motor vehicle right of use assets and £35,000 (2021:£41,000)in respect of right of use asset on Property.

for the year ended 31 October 2022

### 22. Operating lease agreements where the group is a lessor

#### Group and Company

The Group is a lessor of licensed properties to tenants. The leases have various terms, escalation clauses and renewal rights.

The maturity of undiscounted lease receipts is as follows:

2022 2021
'000 £'000
,925 1,777
,113 734
640 543
538 425
342 367
2,288 2,537
6,383
,113 640 538 342 ,288 2,

As a lessor the Group gave various rent concessions during the year 2020 and 2021, resulting in a reduction in rents received in the year which is reflected in the above table. In accordance with IFRS 16 the revised total rent receipts are being recognised on a straight line basis over the lease term.

### 23. Financial instruments and derivatives

#### Group and Company

The Group's principal financial instruments comprise cash, tenants' deposits, loans, investments and its own non-equity share capital. The principal purpose of these financial instruments is to provide finance for the Group's operations. The Group has various other financial instruments such as trade receivables and trade payables that arise directly from its operations.

#### Short-term trade receivables and trade payables

Short-term trade receivables and trade payables have been excluded from the numerical disclosures on fair values below.

for the year ended 31 October 2022

# 23. Financial instruments and derivatives (continued)

### Interest rate risk

As the Group has no significant interest-bearing assets, other than cash and cash equivalents, the Group's income and operating cash flows are substantially independent of changes in market interest rates. Income and cash flows from cash and cash equivalents fluctuate with interest rates.

The Group finances its operations through a mixture of equity shareholders' funds, preference shares and a secured term loan and overdraft.

Cash and borrowings are denominated in sterling and interest is paid on cash and borrowings at a floating rate. The interest rate risk exposure is managed by the use of interest rate swap contracts when considered appropriate (none were used in the year), and the Group continually monitors its interest rate risk exposure. The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit before tax (through the impact on cash and floating rate borrowings). There is no impact on the Group's equity.

The sensitivity analysis of interest rates on bank borrowings is as follows. 100 basis points has been used as movements are linear.

2022	Increase/ decrease in basis points	Effect on profit before tax £000
Sterling	+100	(31)
Sterling	-100	31
<b>2021</b> Sterling	+100	(58)
Sterling	-100	58

#### Interest rate risk profile of non-equity shares

The Company has in issue 11,695 £1 cumulative preference shares with a fixed coupon rate of 11.5%. These represent the remaining preference shares in issue following the offer made by the Company in 1996 to repurchase these shares. They are no longer listed on any public market and have no fixed maturity date.

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# Notes to the financial statements

for the year ended 31 October 2022

# 23. Financial instruments and derivatives (continued)

### Liquidity risk

The Group is primarily financed by equity shareholders' funds and a secured term loan, subject to relevant covenants being met. Current covenants are gross borrowings : EBITDA calculation of no more than 4:1 and debt service cover of no less than 1.25 these apply as at 31 October 2022. At 31 October 2022 Gross borrowings: EBITDA was 1.45 and debt service cover was 2.74.

Cash flow forecasts are produced to assist management in identifying liquidity requirements and are stress tested for possible scenarios. Cash balances are invested in the short-term such that they are readily available to settle short-term liabilities or fund capital additions.

The table below summarises the maturity profile of the Group's financial liabilities at 31 October 2022 and 2021 based on contractual undiscounted payments.

#### Year ended 31 October 2022

					More	
		Less than	3-12		than	
	On demand	3 months	months	1-5 years	5 years	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Bank loan/overdraft	184	-	-	2,131	-	2,315
Tenants' deposits	-	-	-	326	-	326
Trade payables	462	-	-	-	-	462
Lease liabilities	45	-	-	53	-	98

#### Year ended 31 October 2021

					more	
		Less than	3-12		than	
	On demand	3 months	months	1-5 years	5 years	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Bank loan/overdraft	1,129	-	-	3,991	-	5,120
Tenants' deposits	-	-	-	318	-	318
Trade payables	371	-	-	-	-	371
Lease liabilities	29	-	-	67	-	96

#### Capital risk

The Group's capital structure is made up of net debt, issued share capital and reserves. These are managed effectively to minimise the Group's cost of capital, to add value to shareholders and to service debt obligations, ultimately ensuring that the Group continues as a going concern.

The securitised debt is monitored by a variety of measures which are reported to debt providers on a quarterly basis. The Group assesses the performance of the business; the level of available funds and the short to medium-term plans concerning capital spend as well as the need to meet financial covenants. Such assessment influences the level of dividends payable.

for the year ended 31 October 2022

# 23. Financial instruments and derivatives (continued)

### Credit risk

There are no significant concentrations of credit risk within the Group the two largest financial assets are two mortgages with a carrying value of  $\pounds$ 328,000 (2021:  $\pounds$ 369,000) which are secured on property to which they relate. The maximum credit risk exposure relating to financial assets is represented by their carrying value as at the balance sheet date.

Trade and other receivables, as shown on the consolidated balance sheet, comprise a large number of individually small amounts from unrelated customers and are shown net of a provision for doubtful debts.

The Group has established procedures to minimise the risk of default on trade receivables including, when considered appropriate, undertaking detailed credit checks before a customer is accepted this includes mortgages owed to the company. The credit quality of counterparts is assessed through the use of credit agencies at the outset of the business relationship.

Monthly checks are made and credit terms altered where appropriate. Historically, these procedures have proved effective in minimising the level of impaired and past due debtors. Debtors are considered on an individual basis each year.

### Foreign currency risk

As a result of the investment in operations in the United States of America, the Group's financial statements can be affected by movements in the exchange rate between sterling and the US dollar. This risk has been considered by the Group and is not deemed significant enough to warrant the extra cost of hedging the risk as foreign currency exposure is not material to the Group.

The Group does not face transactional currency exposure as all transactions are denominated in the functional currency.

#### Fair values of financial assets and liabilities

Set out below is a comparison by category of book values and fair values of all the Group's financial assets, financial liabilities and non-equity shares as at 31 October:

Н	lierarchical	Book	Fair	Book	Fair
ci	assification	value	value	value	value
		2022	2022	2021	2021
		£'000	£'000	£'000	£'000
Financial assets					
Cash	Level 1	788	788	52	52
Assets held at fair value through					
other comprehensive income	Level 1	34	34	34	34
Mortgage	Level 2	328	328	369	369
		1,150	1,150	455	455
Financial liabilities					
Bank loan/overdraft	Level 2	(2,315)	(2,315)	(5,120)	(5,120)
Interest-bearing loans and borrowings	:				
Floating rate borrowings					
Tenants' deposits	Level 3	(326)	(326)	(318)	(318)
Cumulative preference shares	Level 3	(11)	(11)	(11)	(11)
Lease liabilities	Level 2	(98)	(98)	(96)	(96)
		(2,750)	(2,750)	(5,545)	(5,545)
		=			

### for the year ended 31 October 2022

### 23. Financial instruments and derivatives (continued)

The fair value of financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced liquidation or sale.

The following methods and assumptions were used to estimate the fair values:

The fair value of short-term loans and overdrafts approximates to the carrying amount because of the short maturity of these instruments.

The carrying value of tenants' deposits and cumulative preference shares are assumed to approximate their fair value.

The fair value of assets held at fair value through other comprehensive income is based on market value (see note 16).

#### Valuation techniques and assumptions applied for the purposes of measuring fair value

The fair values of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices.

#### Hierarchical classification of financial assets and liabilities measured at fair value

IFRS 13 requires that the classification of financial instruments at fair value be determined by reference to the source of inputs used to derive fair value.

The classification uses the following three-level hierarchy:

Level 1 - unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2 – other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3 – techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

During the years ending 31 October 2022 and 31 October 2021 there were no transfers between level 1, 2 or 3 fair value measurements.

for the year ended 31 October 2022

# 24. Issued share capital

Group and Company

(i) Ordinary shares				
			2022	2021
			£	£
Ordinary shares of 5p each			99,735	99,735
'A' limited voting Ordinary shares of 5p each			164,124	164,124
Unclassified shares of 5p each			924,446	924,446
			1,188,305	1,188,305
Allotted, called up and fully paid	2022 No.	2021 No.	2022 £	2021 £
Ordinary Shares of 5p each	1 00 4 600	1 00 4 600	00 505	00 505
At 1 November Purchases	1,994,699 -	1,994,699 -	99,735	99,735
At 31 October	1,994,699	1,994,699	99,735	99,735
	2022	2021	2022	2021
	No.	No.	£	£
'A' Limited Voting Ordinary Shares of 5p each				
At 1 November	3,282,478	3,282,478	164,124	164,124
Purchases	-	-	-	-
At 31 October	3,282,478	3,282,478	164,124	164,124

The Ordinary Shares and 'A' Limited Voting Ordinary Shares are entitled equally to dividends, and rank equally on a winding up, after the Cumulative Preference Shares. The Ordinary Shares carry one vote for every £1 in nominal amount and the 'A' Limited Voting Ordinary Shares carry one vote for every £10 in nominal amount. There are no Unclassified Shares in issue; shares purchased by the Company become authorised (but unissued) Unclassified Shares.

for the year ended 31 October 2022

# 24. Issued share capital (continued)

### (ii) Preference shares classified as non-current liability

		2022	2021
		£	£
		11,695	11,695
2022	2021	2022	2021
No.	No.	£	£
11,695	11,695	11,695	11,695
	No.	No. No.	$ \begin{array}{c}                                     $

The Cumulative Preference Shares are entitled to a fixed cumulative preferential dividend at 11.5% per annum. On a return of capital on a winding up, these shares will rank first for their nominal amount and any arrears of dividend. The Cumulative Preference Shares do not normally carry voting rights.

An explanation of the Group's capital management process and objectives is set out in the discussion of financial instruments on page 14 in the Directors' report.

### 25. Reconciliation of movements in equity

#### Group and Company

The reconciliations of movements in equity are shown in the group statement of changes in equity and the company statement of changes in equity on pages 33 and 38 respectively.

#### Equity share capital

The balance classified as share capital includes the total net proceeds (nominal amount only) arising or deemed to arise on the issue of the Company's equity share capital, comprising Ordinary Shares of 5p each and 'A' Limited Voting Ordinary Shares of 5p each.

### Capital redemption reserve

The capital redemption reserve arises on the repurchase and cancellation by the Company of Ordinary Shares.

#### Own share reserve

Own share reserve represents the cost of The Heavitree Brewery PLC shares purchased in the market and held by The Heavitree Brewery PLC Employee Benefits Trust ('EBT').

At 31 October 2022, the Group held 210,335 Ordinary Shares and 195,386 'A' Limited Voting Ordinary Shares (2021: 193,053 Ordinary Shares and 238,310 'A' Limited Voting Ordinary Shares) of its own shares. During the year there were purchases of 17,282 Ordinary Shares and sales of 34,205 'A' Limited Voting Ordinary Shares.

### for the year ended 31 October 2022

### 25. Reconciliation of movements in equity (continued)

### Fair value adjustments reserve

The fair value adjustments reserve is used to record differences in the year on year fair value of the investment classified as fair value through comprehensive income.

#### Foreign currency translation reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign subsidiaries.

### 26. Capital commitments

#### Group and Company

At 31 October 2022, amounts contracted for but not provided in the financial statements amounted to £nil (2021: £nil).

### 27. Pensions and post-retirement benefits

Group and Company

### (i) Pension payments

During the year the Group made discretionary pension payments of £3,777 (2021: £34,943) directly to past employees.

### (ii) Defined contribution schemes

From 1 January 2003, the Company has also operated an employer-sponsored personal pension arrangement. The assets of the arrangement are held separately from those of the Company in an independently administered fund. The pension charge for the period was  $\pounds 66,155$  (2021:  $\pounds 62,214$ ).

### (iii) Defined benefit scheme

The Company sponsors the plan which is a funded defined benefit arrangement. This is a separate trustee administered fund holding the pension plan assets to meet long term pension liabilities for past and present employees. The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator, and Guidance Notes adopted by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension plans in the UK.

The scheme was closed to new members on 18 July 2002 and there has been no future accrual since 5 April 2006.

The Trustees of the scheme are required to act in the best interest of the scheme's beneficiaries. The appointment of the Trustees is determined by the scheme's trust documentation. It is policy that one third of all Trustees should be nominated by the members and there must be a minimum of one such trustee.

A full actuarial valuation was carried out as at 31 December 2016 in accordance with the scheme funding requirements of the Pensions Act 2004 and the funding of the scheme is agreed between the Company and the Trustees in line with those requirements. These in particular require the surplus/deficit to be calculated using prudent, as opposed to best estimate actuarial assumptions.

For the purposes of IAS 19 the actuarial valuation as at 31 December 2016, which was carried out by a qualified independent actuary, has been updated on an approximate basis to 31 October 2022. There have been no changes in the valuation methodology adopted for this period compared to the previous period. Wind-up of the scheme has been entered into from the 17 January 2022.

for the year ended 31 October 2022

# 27. Pensions and post-retirement benefits (continued)

### Amounts included in the Balance Sheet

	31 October	31 October	31 October
	2022	2021	2020
	£'000	£'000	£'000
Fair value of plan assets	18	18	18
Present value of defined benefit obligation	(110)	(110)	(110)
Surplus/(deficit) in scheme	(92)	(92)	(92)

The present value of scheme liabilities is measured by discounting the best estimate of future cash flows to be paid out by the scheme using the projected unit credit method. The value calculated in this way is reflected in the net liability in the balance sheet as shown above.

All actuarial gains and losses will be recognised in the year in which they occur in other comprehensive income.

### Reconciliation of opening and closing present value of the defined benefit obligation

	2022	2021
	£'000	£'000
As at 1 November	110	110
Current service cost	-	-
Interest cost	-	-
Actuarial losses due to scheme experience	-	-
Actuarial gains due to changes in demographic assumptions	-	-
Actuarial losses due to changes in financial assumptions	-	-
Benefits paid	-	-
Past service costs	-	-
Liabilities extinguished on settlement	-	-
At 31 October	110	110

# Notes to the financial statements

for the year ended 31 October 2022

# 27. Pensions and post-retirement benefits (continued)

There have been no plan amendments, or curtailments in the accounting period.

### Reconciliation of opening and closing values of the fair value of plan assets

	2022 £'000	2021 £'000
As at 1 November	18	18
Interest	-	-
Return on plan assets (excluding amounts included in interest income)	-	-
Employer contributions	-	-
Assets distributed on settlement	-	-
Benefits paid	-	-
At 31 October	18	18

The actual return on the plan assets over the period ended 31 October 2022 was £nil.

### Defined benefit costs recognised in profit or loss

	2022	2021
	£'000	£'000
Past service costs and loss on settlements	-	-
Net interest cost	-	-
Defined benefit cost recognised in profit or loss	-	-

### Defined benefit costs recognised in Other Comprehensive Income

	2022	2021
	£'000	£'000
Return on plan assets (excluding amounts included in net interest cost) -loss	-	-
Experience losses arising on the defined benefit obligation	-	-
Effects of changes in the demographic assumptions - gain	-	-
Effects of changes in the financial assumptions - loss	-	-
	·	
Total amount recognised in other comprehensive income	-	-

for the year ended 31 October 2022

# 27. Pensions and post-retirement benefits (continued)

#### Plan assets

	31 October	31 October	31 October
	2022	2021	2020
	£'000	£'000	£'000
Corporate Bonds	-	-	-
Government Bonds	-	-	-
Cash	18	18	18
Insured Contract	-	-	-
Total assets	18	18	18

None of the fair values of the assets shown above include any direct investments in the company's own financial instruments or any property occupied by, or other assets used by, the company. The scheme assets consist of the Trustee bank account; therefore, the scheme assets do not have a quoted market price in an active market. There are no additional assets pledged, and no additional arrangements agreed between the company and trustees to secure members benefits under the plan.

It is the policy of the Trustees and the Company to review the investment strategy at the time of each funding valuation. The Trustees' investment objectives and the processes undertaken to measure and manage the risks inherent in the plan investment strategy are illustrated by the allocation as at 31 October 2022.

There are no asset-liability matching strategies in place for the scheme.

### Significant Actuarial Assumptions

	31 October	31 October	31 October
	2022	2021	2020
	% per annum §	% per annum 🖇	% per annum
Rate of discount	5.00	1.80	1.50
Allowance for commutation of pension			
for cash at retirement	N/A	N/A	N/A

It is not considered necessary to disclose details of mortality rates and sensitivity to principal actuarial assumptions given the scheme has only retired members and their dependants at the year end, where the benefits are substantially covered by purchased annuities.

### for the year ended 31 October 2022

## 28. Related party transactions

#### Group and Company

During the year the Group entered into transactions, in the ordinary course of business, with other related parties.

A close family member of one of the Directors is a tenant of one of the licensed properties and rents one of the unlicensed properties. Transactions with this related party are as follows:

		Trading amounts Purchases		
	Sales to	owed from	from related	
	related parties	related parties	parties	
	£'000	£'000	£'000	
31 October 2022	117	9	-	
31 October 2021	69	6	-	

During the year the company received a loan amount from a close family member of one of the Directors. The loan advanced in the year totalled  $\pounds 50,000$  (2021: 50,000) and an amount of  $\pounds 30,000$  was repaid from a previous loan. The balance outstanding at the year end was  $\pounds 71,674$  (2021: $\pounds 50,707$ ). Interest is accrued on the loans at 1.5% over base rate.

#### Terms and conditions of transactions with related parties

Sales and purchases between related parties are made on normal commercial terms. Outstanding balances with entities other than subsidiaries are unsecured, interest free and cash settlement is expected within 30 days of month end. Terms and conditions for transactions with subsidiaries are the same, with the exception that balances are placed on intercompany accounts with no specified credit period. The Group has not provided or benefited from any guarantees for any related party receivables or payables. During the year ended 31 October 2022, the Group has not made any provision for doubtful debts relating to amounts owed by related parties (2021: £nil).

#### Compensation of key management personnel (including Directors)

The only key management personnel are Directors, and their compensation is disclosed in note 9.

for the year ended 31 October 2022

## 29. Notes to the cashflow statement

Changes in liabilities arising from financing activities

Group and Company

	At 1 November 2021 £'000	Financing cash flows £'000	New finance leases £'000	Other changes £'000	At 31 October 2022 £'000
Cash	52	736	-	-	788
Bank overdraft	(807)	807	-	-	-
Cash and cash equivalents	(755)	1,543	-	-	788
Bank loans	(4,313)	1,998	-	-	(2,315)
Lease liabilities	(96)	32	(34)	-	(98)
11.5% cumulative preference shares	(11)	-	-	-	(11)
Liabilities	(4,420)	2,030	(34)	-	(2,424)
Net debt	(5,175)	3,573	(34)		(1,636)

### 30. Post balance sheet events

On the 7<sup>th of</sup> December 2022 a stock exchange announcement was made by the Group regarding the following share transactions.

Purchase of own shares from the Company's Employee Benefit Trust

- 150,000 Ordinary Shares of 5p each at £2.90 (mid-market price on 6/12/22) per share representing 7.51% of the total number of Ordinary Shares in issue.

- 100,000 'A' Limited Voting Shares of 5p each at £1.40 (mid-market price on 6/12/22) per share representing 3.04% of the total number of 'A' Limited Voting Shares in issue.

The EBT's net proceeds from the Share Purchase, which amounts to £575,000, will be applied to repay debt of £635,386 which is owed to the Company by the EBT (the "Debt Repayment" and together with the Share Purchase (the "Transaction")). Following the Share Purchase, the EBT will hold 60,335 Ordinary Shares representing 3.27% of total Ordinary share in issue and 95,386 'A' Limited Voting Shares representing 2.99% of the total number of 'A' limited Voting Shares in issue. The outstanding balance post the Debt Repayment will be £60,386.

The shares purchased by the Company pursuant to the Share Purchase have been cancelled.